

**National Corporation for Tourism
and Hotels**

**Review report and condensed
consolidated financial statements
for the nine-month period ended
30 September 2025**

NATIONAL CORPORATION FOR TOURISM AND HOTELS

Review report and condensed consolidated financial statements for the nine-month period ended 30 September 2025

	Pages
Report on review of interim financial information	1
Condensed consolidated statement of financial position	2 – 3
Condensed consolidated statement of profit or loss and other comprehensive income	4
Condensed consolidated statement of changes in equity	5
Condensed consolidated statement of cash flows	6 – 7
Notes to the condensed consolidated financial statements	8 – 41

REPORT ON REVIEW OF INTERIM FINANCIAL INFORMATION TO THE BOARD OF DIRECTORS OF NATIONAL CORPORATION FOR TOURISM AND HOTELS

Introduction

We have reviewed the accompanying condensed consolidated statement of financial position of National Corporation for Tourism and Hotels (the “Company”) and its subsidiaries (together the “Group”) as of 30 September 2025 and the related statements of profit or loss and other comprehensive income, changes in equity and cash flows for the nine-month period then ended, and material accounting policy information and other explanatory notes. Management is responsible for the preparation and presentation of this interim financial information in accordance with International Accounting Standard Interim Financial Reporting (“IAS 34”). Our responsibility is to express a conclusion on this interim financial information based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, *“Review of Interim Financial Information Performed by the Independent Auditor of the Entity”*. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

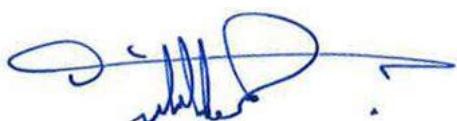
Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim financial information is not prepared, in all material respects in accordance with IAS 34.

Other matter

The comparative information presented in the interim condensed consolidated statements of profit or loss and other comprehensive income, changes in equity and cashflows and the related notes has not been reviewed or audited.

Deloitte & Touche (M.E.)



Mohammad Khamees Al Tah
Registration No. 717
31 October 2025
Abu Dhabi
United Arab Emirates

**Condensed consolidated statement of financial position
as at 30 September 2025**

	Notes	30 September 2025 (unaudited)	31 December 2024 (audited)
		AED '000	AED '000
ASSETS			
Non-current assets			
Property, plant and equipment	5	3,726,956	1,687,471
Goodwill and intangible assets	6	600,486	453,188
Investment properties	7	304,231	309,379
Investment in joint ventures	8	306,804	-
Right-of-use assets	9	52,742	52,715
Deferred tax asset	25	11,242	10,666
Total non-current assets		5,002,461	2,513,419
Current assets			
Financial assets at fair value through profit or loss	10	38,673	14,203
Inventories		45,279	24,867
Trade and other receivables	11	523,028	271,433
Contract assets		25,208	20,720
Due from related parties	17	67,414	82,177
Cash and bank balances	12	748,288	339,913
Total current assets		1,447,890	753,313
Total assets		6,450,351	3,266,732
EQUITY AND LIABILITIES			
EQUITY			
Share capital	13	2,176,933	474,455
Share premium	13	1,980,256	-
Statutory reserve	14	150	150
Merger reserve	14	(404,945)	985,772
Retained earnings		1,120,660	357,817
Total equity		4,873,054	1,818,194

**Condensed consolidated statement of financial position
as at 30 September 2025 (continued)**

	Notes	30 September 2025 (unaudited)	31 December 2024 (audited)
		AED '000	AED '000
LIABILITIES			
Non-current liabilities			
Borrowings	15	479,710	-
Provision for employees' end of service benefits		59,618	21,605
Lease liabilities	9	42,353	42,562
Deferred tax liabilities	25	13,295	-
Loans from shareholder	17	-	615,113
Total non-current liabilities		594,976	679,280
Current liabilities			
Borrowings	15	379,158	216,237
Trade and other payables	16	354,564	250,926
Contract liabilities		121,197	88,311
Due to related parties	17	98,140	49,072
Current tax liabilities	25	25,809	18,419
Lease liabilities	9	3,453	3,129
Loans from shareholder	17	-	143,164
Total current liabilities		982,321	769,258
Total liabilities		1,577,297	1,448,538
Total equity and liabilities		6,450,351	3,266,732

To the best of our knowledge, and in accordance with the applicable reporting principles for the interim financial reporting, the condensed consolidated financial statements present fairly in all material respects the condensed consolidated financial position, financial performance and cash flows of the Group as of, and for, the periods presented therein.



Chairman



Vice President -
Hospitality



Rajiv Sane
Finance Director

**Condensed consolidated statement of profit or loss and other comprehensive income
for the nine-month period ended 30 September 2025 (Unaudited)**

Notes	Three-month period ended 30 September		Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Revenue	20	469,077	203,350	1,534,371
Direct operating expenses	20	(357,170)	(144,088)	(1,046,957)
Gross profit		111,907	59,262	487,414
General and administrative expenses	18	(91,959)	(63,712)	(292,829)
Share of results of joint ventures accounted for using the equity method	8	(1,883)	-	(4,253)
Fair value gains on financial assets at fair value through profit or loss	10	(1,937)	-	1,790
Other income		2,652	511	9,792
Finance costs, net		(4,913)	(3,296)	(19,650)
Gain on bargain purchase	1	-	-	178,530
Profit/(loss) before income tax		13,867	(7,235)	360,794
Income tax expense	25	(738)	149	(28,032)
Profit/(loss) for the period		13,129	(7,086)	332,762
Other comprehensive income for the period		-	-	-
Total comprehensive income/(loss) for the period		13,129	(7,086)	332,762
Basic and diluted earnings/(loss) per share	19	0.01	(0.01)	0.15
				0.08

**Condensed consolidated statement of changes in equity
for the nine-month period ended 30 September 2025 (Unaudited)**

	Share capital AED '000	Share premium AED '000	Statutory reserve AED '000	Contributed capital AED '000	Restricted reserve AED '000	Merger reserve AED '000	Retained earnings AED '000	Total equity AED '000
Balance at 1 January 2024 (audited)	474,455	-	150	818,861	120,000	-	200,860	1,614,326
Additional capital contributed during the period	-	-	-	46,911	-	-	-	46,911
Total comprehensive income for the period	-	-	-	-	-	-	104,679	104,679
Transfer	-	-	-	(865,772)	(120,000)	985,772	-	-
At 30 September 2024 (unaudited)	474,455	-	150	-	-	985,772	305,539	1,765,916
Balance at 1 January 2025 (audited)	474,455	-	150	-	-	985,772	357,817	1,818,194
Retrospective adjustment relating to the share capital of the Company (Note 13)	899,026	-	-	-	-	(899,026)	-	-
Retrospective adjustment arising from business combinations under reverse acquisition (Note 1)	803,452	1,980,756	-	-	-	(491,691)	430,081	2,722,598
Total comprehensive income for the period	-	-	-	-	-	-	332,762	332,762
Share issuance costs	-	(500)	-	-	-	-	-	(500)
At 30 September 2025 (unaudited)	2,176,933	1,980,256	150	-	-	(404,945)	1,120,660	4,873,054

**Condensed consolidated statement of cash flows
for the nine-month period ended 30 September 2025**

Notes	Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Cash flows from operating activities		
Profit before income tax	360,794	119,611
Adjustments for:		
Depreciation of property, plant and equipment	5 97,140	40,651
Depreciation of investment properties	7 5,148	5,148
Depreciation of right-of-use assets	9 2,895	2,627
Amortisation of intangible assets	6 18,400	396
Share of results of joint ventures	8 4,253	-
Provision for employees' end of service benefits	13,699	5,938
Provision for impairment losses on financial assets	11 327	779
Gain on sale of property, plant and equipment	(215)	(110)
Finance costs	20 37,537	17,521
Interest income	20 (17,887)	(7,757)
Fair value gains on financial assets at fair value through profit or loss	10 (1,790)	(1,906)
Gain on bargain purchase	1 (178,530)	-
Gain/(loss) on lease modifications	(664)	86
Operating cash flows before employees' end of service benefits payment, income taxes paid and changes in working capital		
Employees' end of service benefits paid	341,107	182,984
Income taxes paid	(10,499)	(2,366)
	(28,769)	(6,874)
Changes in working capital:		
Inventories	679	1,421
Trade and other receivables and contract assets	(106,410)	(137,487)
Due from related parties	14,763	(63,975)
Trade and other payables	(77,722)	(21,527)
Contract liabilities	32,886	(8,346)
Due to related parties	49,125	(21,244)
Net cash generated from/(used in) operating activities	215,160	(77,414)
Cash flows from investing activities		
Net (placement)/redemption of deposits with original maturity of more than three months	(57,668)	90,220
Purchase of property, plant and equipment	5 (178,037)	(181,112)
Purchase of intangible assets	6 (135)	-
Proceeds from sale of property, plant and equipment	216	160
Interest received	16,891	2,838
Return of capital from joint venture	8 6,996	-
Proceeds from sale of financial assets at fair value through profit or loss	1,650	-
Cash and cash equivalents acquired from business combinations under reverse acquisition	166,519	-
Net cash used in investing activities	(43,568)	(87,894)

The accompanying notes form an integral part of these condensed consolidated financial statements.

Condensed consolidated statement of cash flows
for the nine-month period ended 30 September 2025 (continued)

Notes	Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Cash flows from financing activities		
Repayment of borrowings	15 (337,746)	(34,803)
Receipt of borrowings	15 286,061	71,520
Receipt of loans from shareholders		91,813
Finance costs paid		(12,200)
Payment of lease liabilities	9 (4,151)	(3,347)
Payment of share issuance costs		-
Net cash (used in)/generated from financing activities	(87,871)	112,983
Net increase/(decrease) in cash and cash equivalents		
Cash and cash equivalents at the beginning of the period		83,721 227,881
		(52,325) 169,681
Cash and cash equivalents at the end of the period	12 311,602	117,356
 <i>Non-cash transactions</i>		
Notes	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Waiver of loan shareholders	17 758,277	-
Borrowings assumed from shareholders	15 326,259	-
Finance cost payable and other liabilities assumed from shareholders		1,937

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)****1 General information**

National Corporation for Tourism and Hotels (“NCTH”, the “Company” or the “Corporation”), a public shareholding company, was incorporated in Abu Dhabi, United Arab Emirates (“UAE”) on 11 December 1996 by Law No. (7) of 1996, to own, manage and invest in hotels and leisure complexes and to undertake other related business. The Company’s shares are listed on Abu Dhabi Securities Exchange. The Company’s registered address is P.O. Box 6942, Abu Dhabi, UAE.

The principal activities of the Company and its subsidiaries (together referred to as “the Group”) carried out both in the UAE and abroad include:

- Hotels ownership and management, restaurant management and tourism and hospitality-related investments;
- Hospitality services, cleaning services, facility management services and catering services; and
- Retail services and sale of goods.

In 2024, the shareholders of NCTH approved to acquire the entire shareholding of Alpha Dhabi Holding PJSC’s subsidiaries namely Alpha Dhabi Hospitality Holding LLC and Murban Energy Limited in the following companies:

1. ADH Hospitality RSC LTD;
2. Murban (BVI) Holding Inc; and
3. Hill View Resort (Seychelles) Limited (together referred to as the “Target Companies”)

In consideration of the issuance of newly issued shares in NCTH share capital to Alpha Dhabi Holding PJSC, or any of its subsidiaries, related, allied or sister companies, as determined by Alpha Dhabi Holding PJSC (the “Ultimate Parent Company), and approved to increase the Company’s capital from AED 899,026,128 to AED 2,176,933,385 through the issuance of 1,277,907,257 shares with a nominal value of AED 1 each.

On 6 January 2025, NCTH obtained approval from the Securities & Commodities Authority for the issuance of 1,277,907,257 shares with a nominal value of AED 1 each and the shares issuance to Alpha Dhabi Hospitality Holding LLC was completed and the acquisition of the Target Companies was concluded.

As a result of this transaction, Alpha Dhabi Hospitality Holding LLC (“ADHH”) received 1,277,907,257 shares of NCTH securing 58.70% stake in NCTH.

The primary reasons for the business combination include:

- Strategic consolidation of Alpha Dhabi’s hospitality assets under NCTH.
- Leveraging potential operational efficiencies and synergies.
- Utilising NCTH’s listed platform for future growth and value creation.
- Strengthening the market position of the combined hospitality portfolio.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

1 General information (continued)

Business combination accounted for as reverse acquisition

IFRS 3 requires the identification of the accounting acquirer being the entity that obtains control of the acquiree, and in some cases, the accounting acquirer may not be the same as the legal acquirer. The overall transaction is deemed to have substance, given different businesses are coming together. IFRS 3 provides guidance on the considerations that are relevant for identifying the acquirer. As per the standard, the acquirer is usually the combining entity whose relative size is significantly greater than that of the other combining entities. In this transaction, the Target Companies was determined to be the accounting acquirer (or the legal acquiree) given its relative size within the combining entities and NCTH was determined to be the accounting acquiree (or the legal acquirer) resulting in a reverse acquisition.

The principles of reverse acquisition were used to reflect the acquisition of NCTH by the Target Companies, effective 6 January 2025. As a result, the information presented in these condensed consolidated financial statements - in the comparative period and the period prior to the acquisition were those of the accounting acquirer, the Target Companies and not NCTH, the legal acquirer. Furthermore, the number of shares as required under IFRS 3 is that of NCTH (as legal acquirer) and not the Target Companies and therefore the share capital in the condensed consolidated statement of changes in equity is that of NCTH. This resulted in an adjustment within equity of AED 803,452 thousand. This also resulted in adjustment to earnings per share for the previous year. These condensed consolidated financial statements are therefore a continuation of the financial statements of the Target Companies (the accounting acquirer) and the comparatives in these consolidated financial statements are also of the Target Companies. Despite the Target Companies being deemed as the accounting acquirer, NCTH will be used to refer to the Group throughout these condensed consolidated financial statements.

In accordance with IFRS 3 *Business Combinations*, the transaction is accounted for as a reverse acquisition with the Target Companies being deemed the accounting acquirer and NCTH is deemed the accounting acquiree for accounting purposes.

1.1 Consideration transferred

The transaction is considered a reverse acquisition, and the consideration transferred under this reverse acquisition should be the fair value of the equity interests that the Target Companies (the accounting acquirer) would have issued to give the owners of the NCTH (accounting acquiree) the same ownership interest in the combined entity. However, in a business combination, the consideration effectively transferred should be based on the most reliable measure. Given that the shares of NCTH are quoted in an active market, the consideration transferred is determined based on the fair value of the outstanding shares of NCTH before the reverse acquisition.

Based on the above, the market capitalisation of NCTH (with pre-reverse acquisition number of shares outstanding) as on the transaction date is considered as deemed consideration transferred.

	Amount AED '000
Market capitalization of NCTH before the reverse acquisition (899,026,128 outstanding shares at market price per share of AED 2.55)	2,292,517
Consideration transferred for the reverse acquisition	2,292,517

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

1 General information (continued)

1.2 Consideration and purchase price allocation

The consideration paid to effect the business combination was based on the report of an external appraisal of the businesses taken as a whole. The initial accounting for acquisition of the Target Companies (which was assessed as a business acquisition in line with IFRS 3) was incomplete as at 30 September 2025 therefore the Group has recognised identifiable assets acquired and liabilities assumed using provisional amounts.

	Attributed provisional fair value as at 6 January 2025 AED '000
ASSETS	
Non-current assets	
Property, plant and equipment	1,958,589
Intangible assets	165,563
Right-of-use assets	236
Investment in joint ventures	318,053
	<hr/>
	2,442,441
Current assets	
Financial assets at fair value through profit or loss	24,330
Inventories	21,091
Trade and other receivables	149,007
Cash and bank balances	433,505
	<hr/>
	627,933
Total Assets Acquired	<hr/> 3,070,374
LIABILITIES	
Non-current liabilities	
Borrowings	317,419
Provision for employees' end of service benefits	34,813
Lease liabilities	210
Deferred tax liabilities	14,900
	<hr/>
	367,342
Current liabilities	
Borrowings	49,972
Current tax liabilities	5,946
Trade and other payables	176,005
Lease liabilities	62
	<hr/>
	231,985
Total Liabilities Acquired	<hr/> 599,327
Fair value of identifiable net assets acquired	<hr/> 2,471,047
Gain on bargain purchase	<hr/> (178,530)
Consideration transferred for the reverse acquisition	<hr/> 2,292,517

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

1 General information (continued)

1.3 Goodwill

No goodwill arose from this specific reverse acquisition transaction. The goodwill amounting to AED 451,672 thousand recognised in the condensed consolidated statement of financial position relates to historical acquisitions undertaken by the Target Companies (accounting acquirer) prior to the reverse acquisition with NCTH. This pre-existing goodwill continues to be recognised in the condensed consolidated financial statements.

1.4 Impact on equity structure

The adjustments recorded in the condensed consolidated statement of changes in equity reflect the elimination of the accounting acquirer's pre-acquisition equity and the recognition of the legal capital structure of NCTH, including the deemed share issuance, in accordance with reverse acquisition accounting principles.

The condensed consolidated financial statements includes the results of operations and financial position of the Company, its subsidiaries and its interests in equity accounted investees. The Company has investments in the following entities:

Subsidiaries:

Name	Country of operation	Principal activity	Ownership Interest	
			30 September 2025	31 December 2024
ADH Hospitality RSC Limited	UAE	Hospitality	100%	100%
Abu Dhabi United Hospitality - SP LLC	UAE	Hospitality	100%	100%
Al Wathba A Luxury Collection Desert Resort & Spa - SP LLC	UAE	Hospitality	100%	100%
Sophia Restaurant - LLC - SPC <i>(Formerly Mazi Restaurant - SP LLC)</i>	UAE	Cafe and restaurants	100%	100%
Buddha Bar Beach Restaurant - SP LLC	UAE	Cafe and restaurants	100%	100%
Terra Secca Restaurant - SP LLC	UAE	Cafe and restaurants	100%	100%
Al Mesayan Restaurant - SP LLC	UAE	Cafe and restaurants	100%	100%
Panache Restaurant - SP LLC	UAE	Cafe and restaurants	100%	100%
Al Mabeet Restaurant - SP LLC	UAE	Cafe and restaurants	100%	100%
Hayyakom Restaurant - SP LLC	UAE	Cafe and restaurants	100%	100%
Bait Al Hanine - SP LLC	UAE	Cafe and restaurants	100%	100%
Ginori Café - LLC - S.P.C.	UAE	Cafe and restaurants	100%	-
Le Noir Café - SP LLC	UAE	Retail sale of food and beverages	100%	100%
Etihad International Hospitality (EIH) LLC - SP LLC	UAE	Hospitality and cleaning services	100%	100%
Intl Fresh Harvest Fruits and Vegetables Trading - SP LLC	UAE	Trading of fresh food stuff	100%	100%
Murban (BVI) Holding Inc.	British Virgin Islands	Hospitality	100%	100%
Hill View Resorts (Seychelles) Limited	Seychelles	Hospitality	100%	100%
Sitax Holding Ltd	British Virgin Islands	Hospitality	100%	100%
Sitax Investment Ltd	British Virgin Islands	Hospitality	100%	100%

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

1 General information (continued)

1.4 Impact on equity structure (continued)

Subsidiaries: (continued)

Name	Country of operation	Principal activity	Ownership Interest	
			30 September 2025	31 December 2024
I&T Management Pvt Ltd	Maldives	Hospitality	100%	100%
Intercontinental Hotel Abu Dhabi – Sole Proprietorship LLC*	UAE	Hospitality	100%	-
Danat Al Ain Resort – Sole Proprietorship LLC*	UAE	Hospitality	100%	-
Danat Jabal Al Dhanna Resort – Sole Proprietorship LLC*	UAE	Hospitality	100%	-
Al Dhafra Beach Hotel – Sole Proprietorship LLC*	UAE	Hospitality	100%	-
Intercontinental Residences Abu Dhabi Hotel Apartments – Sole Proprietorship LLC*	UAE	Hospitality	100%	-
Porto Gina Restaurant – Sole Proprietorship L.L.C.*	UAE	Café & Restaurants	100%	-
Jones Social Restaurant – Sole Proprietorship L.L.C.*	UAE	Café & Restaurants	100%	-
Sea Lounge Restaurant – Sole Proprietorship L.L.C.*	UAE	Café & Restaurants	100%	-
Rose Lounge Restaurant – Sole Proprietorship L.L.C.*	UAE	Café & Restaurants	100%	-

Joint ventures

Name	Country of operation	Principal activity	Ownership Interest	
			30 September 2025	31 December 2024
National Transportation Company L.L.C (“NTC”)*	UAE	Transport services	50%	-
Velocity Property Development LLC*	UAE	Real Estate	63.86%	-

*Acquired during the period.

As at 30 September 2025, the Corporation also operates four hotel properties and rest houses through management agreements along with one hotel property through asset management agreement, all owned by other parties.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

2 Application of new and revised International Financial Reporting Standards (“IFRS Accounting Standards”) (IFRS)

2.1 New and revised IFRS applied with no material effect on the condensed consolidated financial statements

The following new and revised IFRS Accounting Standards, which became effective for annual periods beginning on or after 1 January 2025, have been adopted in this condensed consolidated financial statements. The application of these revised IFRS has not had any material impact on the amounts reported for the current and prior periods but may affect the accounting for future transactions or arrangements.

<u>New and revised IFRSs</u>	Effective for annual periods beginning on or after
Amendments to IAS 21 <i>The Effects of Changes in Foreign Exchange Rates</i> relating to Lack of Exchangeability	1 January 2025

The amendments contain guidance to specify when a currency is exchangeable and how to determine the exchange rate when it is not.

2.2 New and revised IFRS in issue but not yet effective and not early adopted

The following new and revised IFRSs, that have been issued but are not yet effective:

<u>New and revised IFRSs</u>	Effective for annual periods beginning on or after
Amendments to IFRS 9 Financial Instruments and IFRS 7 <i>Financial Instruments: Disclosures</i> regarding the classification and measurement of financial instruments	1 January 2026

The amendments address matters identified during the post-implementation review of the classification and measurement requirements of IFRS 9.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

2 Application of new and revised International Financial Reporting Standards (“IFRS Accounting Standards”) (IFRS) (continued)

2.2 New and revised IFRS in issue but not yet effective and not early adopted (continued)

New and revised IFRSs

Effective for annual periods beginning on or after

Annual improvements to IFRS Accounting Standards - Volume 11

1 January 2026

The pronouncement comprises the following amendments:

- IFRS 1: Hedge accounting by a first-time adopter
- IFRS 7: Gain or loss on derecognition
- IFRS 7: Disclosure of deferred difference between fair value and transaction price
- IFRS 7: Introduction and credit risk disclosures
- IFRS 9: Lessee derecognition of lease liabilities
- IFRS 9: Transaction price
- IFRS 10: Determination of a “de facto agent”
- IAS 7: Cost method

IFRS 18 *Presentation and Disclosures in Financial Statements*

1 January 2027

IFRS 19 *Subsidiaries without Public Accountability: Disclosures*

1 January 2027

Amendments to IFRS 10 Consolidated Financial Statements and IAS 28 Investments in Associates and Joint Ventures: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture)

Effective date not yet decided

IFRS S1 General Requirements for Disclosure of Sustainability-related Financial Information

Effective date not yet decided by the regulator in the United Arab Emirates
Effective date not yet decided by the regulator in the United Arab Emirates

IFRS S2 Climate-related Disclosures

3 Material accounting policy information

3.1 Basis of preparation

The condensed consolidated financial statements has been prepared in accordance with International Accounting Standard 34 *Interim Financial Reporting* and also comply with the applicable requirements of the laws in the UAE.

The condensed consolidated financial statements has been prepared on the historical cost basis, except for the remeasurement of certain financial assets at fair value and the assets and liabilities of the accounting acquiree (NCTH) recognised at fair value upon the reverse acquisition (note 1). This condensed consolidated financial information are presented in UAE Dirhams (AED), which is the presentation currency of the Group.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)****3 Material accounting policy information (continued)****3.1 Basis of preparation (continued)**

The condensed consolidated financial statements does not include all of the information required for full consolidated financial statements and should be read in conjunction with the Group's audited financial statements for the year ended 31 December 2024 and note 1 on business combination. In addition, results for the nine-month ended 30 September 2025 are not necessarily indicative of the results that may be expected for the financial year ending 31 December 2025.

The accounting policies used in the preparation of these condensed consolidated financial statements are consistent with those applied to the audited annual consolidated financial statements for the year ended 31 December 2024, except for the adoption of new standards and interpretations effective 1 January 2025.

4 Critical accounting judgments and key sources of estimation uncertainty

The preparation of condensed consolidated financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

In preparing this condensed consolidated financial statements, the significant judgments made by management in applying the Group's accounting policies and the key sources of estimation and uncertainty were the same as those applied to the consolidated financial statements for the year ended 31 December 2024, with the addition of significant judgements and estimates related to the reverse acquisition effective 6 January 2025 (Note 1). These include:

- Identification of the accounting acquirer: Determining that the legal subsidiaries acquired were the accounting acquirer under IFRS 3 based on an assessment of control factors.
- Determination of the acquisition date: Establishing 6 January 2025 as the date on which control was effectively transferred.
- Measurement of deemed purchase consideration: Calculating the fair value of the equity interest the accounting acquirer would have had to issue to give the owners of the accounting acquiree (NCTH) the same percentage equity interest in the combined entity.
- Fair valuation of identifiable assets acquired and liabilities assumed: Measuring the provisional fair value of the identifiable assets and liabilities of the accounting acquiree (NCTH) at the acquisition date. This involved significant estimates.
- Accounting acquirer: Recognising and measuring identifiable intangible assets existing within the accounting acquirer's subsidiaries (such as customer relationships and contracts) at provisional fair value as part of the business combination accounting, using valuation techniques like the Multi-Period Excess Earnings Method (MPEEM). This required estimates regarding future revenues, customer churn, discount rates, and contributory asset charges.
- Calculation and recognition of the gain on bargain purchase: Determining the excess of the provisional fair value of the identifiable net assets of the accounting acquiree (NCTH) over the deemed purchase consideration.

Further details on the estimates and judgements related to the reverse acquisition are provided in note 1.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

5 Property, plant and equipment

Movement in the property, plant and equipment is as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	1,687,471	1,418,896
Recognised as part of business combination (Note 1)	1,958,589	-
Additions during the period/year	178,037	326,383
Disposals during the period/year	(1)	(92)
Depreciation charge for the period/year	(97,140)	(57,319)
Exchange difference	-	(397)
 Balance at the end of the period/year	 3,726,956	 1,687,471
	<hr/>	<hr/>

The depreciation charges have been allocated in the condensed consolidated statement of profit or loss as follows:

	Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000
	<hr/>	
Direct operating expenses	96,189	40,009
General and administrative expenses	951	642
 97,140	 <hr/>	 40,651
	<hr/>	<hr/>

6 Goodwill and intangible assets

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Goodwill	451,672	451,672
Intangible assets	148,814	1,516
 Balance at the end of the period/year	 600,486	 453,188
	<hr/>	<hr/>

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

6 Goodwill and intangible assets (continued)

Goodwill

The recoverable amounts have been computed based on value in use approach derived from financial projections made for a 6–10-year period plus a terminal value thereafter. The methodology used for the estimation of fair value less cost to sell was discounted cash flow.

Management combined the financial position and result of operations of Hill View Resorts (Seychelles) Limited (“HVRS”). In 2024, management decided to record this goodwill to reflect the complete financial position and result of operations of the Group.

Intangible assets

Movement in the intangible assets is as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	1,516	1,502
Recognised as part of business combination (Note 1)	165,563	-
Additions during the period/year	135	558
Amortisation charge for the period/year	(18,400)	(544)
 Balance at the end of the period/year	 148,814	 1,516
	<hr/>	<hr/>

The amortization charges have been allocated in the condensed consolidated statement of profit or loss as follows:

	Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Direct operating expenses	210	68
General and administrative expenses	18,190	328
 18,400	 396	
	<hr/>	<hr/>

Intangible assets as on 30 September 2025 comprise of computer software, customer contracts and customer relationships (31 December 2024: intangible assets comprise of computer software).

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

7 Investment properties

Movement in the investment properties is as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	309,379	316,243
Depreciation charge for the period/year	(5,148)	(6,864)
Balance at the end of the period/year	304,231	309,379

The depreciation charges have been allocated in the condensed consolidated statement of profit or loss as follows:

	Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Direct operating expenses	5,148	5,148

Investment properties as on 30 September 2025 and 31 December 2024 comprise of land and residential properties in Seychelles and United Arab Emirates. Rental income received from these investment properties amounted to AED 34,444 thousand (for the nine-month period ended 30 September 2024: AED 30,701 thousand).

The Group performed fair valuation for its certain investment properties as at 31 December 2024 and concluded that carrying amount is representative for the fair value at each reporting date.

The fair value of the investment properties are arrived at on the basis of a valuation carried out by accredited independent valuers not connected with the Group. The valuers are members of professional valuers' associations and have appropriate qualifications and experience in the valuation of properties at the relevant locations. In estimating the fair value of the investment properties, the highest and best use of the properties are their current use. The valuations were mainly determined by using the comparable transactions or current market prices of similar assets for the plots of lands and income capitalisation method for apartments/buildings. The valuation has been conducted as at 1 December 2024. Management believes that there have been no significant changes to the fair values of investment properties between valuation date and 30 September 2025. There has been no change to the valuation techniques during the period.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

7 Investment properties (continued)

The Company conducted a sensitivity analysis for the asset in its investment property portfolio. The sensitivity has been conducted on the significant unobservable inputs:

Property	Valuation technique	Significant unobservable inputs	Sensitivity
Plots of land	Comparable method.	Comparable transactions Current market prices of similar assets.	Change in micro and macro-economic conditions would cause a significant impact.
Apartments / buildings	The properties consist of 27 retail units and 189 residential apartments which has been valued by investment method and discounted cash flow method respectively.	Capitalisation rate, annual market rent, discount rate.	A slight change in one of the inputs may not have a significant impact, however, a change in multiple inputs could result in a significant impact on the value.

Discount rates and capitalisation rates are different than interest rates as commonly applied to borrowing rates or cost of short term and long-term debt. Discount rates and capitalisation rates are carefully derived by professional valuers in determining the fair market value of property by using multiple valuation factors. There are interrelationships between the unobservable inputs which are generally determined by market conditions. The valuation may be affected by the interrelationship between the two noted unobservable inputs; for example, an increase in rent may be offset by an increase in the capitalisation rate, thus resulting in no net impact on the valuation. Similarly, an increase in rent in conjunction with a decrease in the capitalisation rate would amplify an increase in the value.

8 Investment in joint ventures

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
National Transport Company LLC	32,536	-
Velocity Property Development LLC	274,268	-
Balance at the end of the period/year	306,804	-

Investment in joint ventures includes the Group's investment in National Transport Company LLC and Velocity Property Development LLC of 50.0% and 63.86%, respectively.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

8 Investment in joint ventures (continued)

Movements in the investment in joint ventures are as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	-	-
Recognised as part of business combination (Note 1)	318,053	-
Share of results for the period/year	(4,253)	-
Return of capital contribution	(6,996)	-
 Balance at the end of the period/year	 306,804	 -

The latest available financial information in respect of the Group's joint ventures up to the period ended 30 September 2025 are recognised below:

	30 September 2025	
	Velocity Property Development LLC (unaudited) AED '000	National Transport Company LLC (unaudited) AED '000
Non-current assets	63,615	765,554
Current assets	21,096	32,444
Non-current liabilities	(2,566)	(365,040)
Current liabilities	(17,073)	(38,608)
 Net assets	 65,072	 394,350
 Group's share of net assets	 32,536	 251,832
Goodwill	-	22,436
 At 30 September 2025	 32,536	 274,268

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

8 Investment in joint ventures (continued)

The share of results of the Group's joint ventures recognised during the period are as follows:

	Nine-month period ended 30 September 2025	
	National Transport Company LLC (unaudited) AED '000	Velocity Property Development LLC (unaudited) AED '000
Revenue	41,305	42,259
Profit/(loss) for the period	6,844	(12,019)
Group's share of profit/(loss) for the period	3,422	(7,675)

9 Right-of-use assets and Lease Liabilities

Right-of-use assets

Movements in the right-of-use assets are as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	52,715	55,321
Recognised as part of business combination (Note 1)	236	-
Additions during the period/year	2,787	-
Lease modifications and cancellations during the period/year	(101)	729
Amortisation charge for the period/year	(2,895)	(3,335)
Balance at the end of the period/year	52,742	52,715

The amortization charges have been allocated in the condensed consolidated statement of profit or loss as follows:

	Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Direct operating expenses	2,327	2,441
General and administrative expenses	568	186
	2,895	2,627

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

9 Right-of-use assets and lease liabilities (continued)

Lease liabilities

Movements in the lease liabilities are as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	45,691	46,846
Recognised as part of business combination (Note 1)	272	-
Additions during the period/year	2,787	-
Lease modifications and cancellations during the period/year	(765)	869
Finance costs for the period/year	1,972	2,634
Payments of lease liabilities for the period/year	(4,151)	(4,658)
 Balance at the end of the period/year	 45,806	 45,691

Lease liabilities are classified as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Amounts due for settlement within 12 months	3,453	3,129
Amounts due for settlement after 12 months	42,353	42,562
 Balance at the end of the period/year	 45,806	 45,691

10 Financial assets at fair value through profit or loss

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Investments in quoted equity instruments	38,673	-
Investment in unquoted equity instruments	-	14,203
 Balance at the end of the period/year	 38,673	 14,203

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

10 Financial assets at fair value through profit or loss (continued)

Movement of the financial assets at fair value through profit or loss were as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	14,203	6,994
Recognised as part of business combination (Note 1)	24,330	-
Changes in the fair value during the period/year	1,790	7,209
Disposal during the period/year	(1,650)	-
 Balance at the end of the period/year	 38,673	 14,203
	<hr/>	<hr/>

11 Trade and other receivables

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Trade receivables	265,201	115,179
Less: loss allowance	(10,916)	(3,903)
 Prepayments and advances	 254,285	 111,276
Refundable deposits	132,821	55,149
VAT receivables, net	54,503	55,618
Interest receivables	24,190	22,892
Other receivables	11,167	8,936
	46,062	17,562
 523,028	 523,028	 271,433
	<hr/>	<hr/>

Movements in the allowance for impairment of receivables were as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	3,903	2,696
Recognised as part of business combination (Note 1)	7,027	-
Net provision of loss allowance	327	1,224
Amounts written off	(341)	(17)
 Balance at the end of the period/year	 10,916	 3,903
	<hr/>	<hr/>

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

12 Cash and bank balances

For the purpose of the condensed consolidated statement of cash flows, cash and cash equivalents are comprised of the following:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Cash at bank and on hand	155,318	180,614
Short term deposits	592,970	159,299
	<hr/>	<hr/>
	748,288	339,913
Less: short-term deposits with original maturity of more than three months	(436,686)	(112,032)
	<hr/>	<hr/>
Cash and cash equivalents	311,602	227,881
	<hr/>	<hr/>

Short-term deposits represent deposits held with financial institutions inside and outside the UAE and denominated in AED and USD. As at 30 September 2025, these deposits carry an interest rate of 3.18% to 4.80% per annum (31 December 2024: 4.00% to 5.70% per annum).

13 Share capital and share premium

(i) Share capital

The transaction between NCTH and the Target Companies (Note 1) was effected by the issuance of 1,277,907,257 ordinary shares of AED 1.0 par value by the Company to the existing shareholders of the Target Companies. The newly issued shares added to the existing share capital of the Company (i.e. 899,026,128 shares) constitutes the share capital of the legal entity / acquirer after the merger. The table below represents the effect of the transaction on the share capital of the Group as of the date of the transaction:

	Shares	%
Number of shares issued by NCTH to the existing shareholders of the Target Companies	1,277,907,257	58.7
Initial share capital of NCTH	899,026,128	41.3
	<hr/>	<hr/>
Total shares of NCTH post combination	2,176,933,385	100.0
	<hr/>	<hr/>

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

13 Share capital and share premium (continued)

(i) Share capital (continued)

	30 September 2025	31 December 2024
	AED '000	AED '000
Share capital		
Authorized, issued and fully paid		
2,176,933,385 ordinary shares of AED 1 each (31 December 2024: 474,455,000 ordinary shares of AED 1 each)	2,176,933	474,455

As described in note 1 to these consolidated financial statements, the transaction between NCTH and the Target Companies is recognised as a reverse acquisition as per IFRS 3 *Business Combination*. Accordingly, the share capital is adjusted retroactively to reflect the number of shares of NCTH.

	Amount AED '000
Share capital of accounting acquirer	474,455
Retrospective adjustment as per IFRS 3	803,452
Retrospective adjusted share capital of the Company	1,277,907
Previous share capital of accounting acquiree	899,026
Adjusted share capital as of acquisition date	2,176,933

(ii) Share premium

The share premium represents the difference between the fair value of AED 2.55 and the par value of AED 1.0 of the 1,277,907,257 shares issued by NCTH to the existing shareholders of the Target Companies.

	Amount AED '000
1,277,907,257 shares issued at a premium of AED 1.55 per share	1,980,756
Share issuance costs	(500)
	1,980,256

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

14 Statutory and merger reserves

Statutory reserve

In accordance with Articles of Association of the Company and the UAE Federal Law No. (32) of 2021, 10% of the annual profits are transferred to the statutory reserve that is non-distributable. Transfers to this reserve may be suspended whenever the reserve reaches 50% of the paid-up share capital of the Company.

Merger reserve

In accordance with IFRS 3 and per the principles of reverse acquisition, the equity structure appearing in these condensed consolidated financial statements reflects the capital structure (number of shares) of the Accounting Acquiree (NCTH), including the shares issued by NCTH to the shareholders of the Target Companies to effect the business combination. This results in the creation of a 'Merger reserve'.

The Merger reserve is calculated as below:

	Amount AED '000
Share issued to the existing shareholders of the Target Companies at par value	1,277,907
Share premium to the existing shareholders of the Target Companies	1,980,756
Less: Purchase consideration (Note 1)	(2,292,517)
Less: Share capital of the legal acquirer	(474,455)
Net merger reserve required to be created for the reverse acquisition	491,691

15 Borrowings

Movement in the borrowings is as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	216,237	179,445
Recognised as part of business combination	367,391	-
Contribution from the shareholder as part of business combination	326,259	-
Receipt of borrowings for the period/year	286,061	71,595
Repayment of borrowings for the period/year	(337,746)	(34,803)
Amortisation of transaction costs	666	-
Balance at the end of the period/year	858,868	216,237

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

15 Borrowings (continued)

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Term loan 1	297,503	-
Term loan 2	34,177	-
Term loan 3	-	-
Term loan 4	4,500	-
Term loan 5	4,200	-
Term loan 6	243,371	-
Term loan 7	86,314	-
Term loan 8	188,803	-
Term loan 9	-	144,642
Bank overdraft	-	71,595
	<hr/> 858,868	<hr/> 216,237
Less: Amount due for settlement after 12 months from the end of reporting period/year (classified under non-current liabilities)	(479,710)	-
	<hr/> 379,158	<hr/> 216,237

The borrowings comprise the following:

Term loan 1

In 2013, the Group obtained a loan facility from a local bank amounting to AED 220.0 million. In 2021, the Group and the local bank agreed to increase the available facility amount to AED 320.0 million. The loan was utilised for the construction of a new hotel, InterContinental Residences Abu Dhabi. Total drawdown as at 30 September 2025 amounted to AED 310.6 million. The loan carries interest at the rate of 2.5% over 3-months EIBOR. Interest is paid on a quarterly basis. The loan is to be repaid over 9 years by 36 quarterly installments beginning from June 2024. Total undrawn balance on this facility amounts to AED 9.4 million as at 30 September 2025.

The loan facility is secured by the following:

- (i) Mortgage over the land plots and buildings of Abu Dhabi Intercontinental Hotel and InterContinental Residences Abu Dhabi;
- (ii) Assignment of revenue of Abu Dhabi Intercontinental Hotel;
- (iii) Assignment of revenue up to AED 20 million of Danat Resort – Jebel Dhanna;
- (iv) Assignment of entire revenue of the new hotel InterContinental Residences Abu Dhabi; and
- (v) Assignment of insurance in relation to the above properties.

During the period, there was no drawdown on Term loan 1 and total amount repaid amounted to AED 6,534 thousand.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)****15 Borrowings (continued)****Term loan 2**

During 2015, the Group obtained a loan facility from a local bank amounting to AED 600.0 million which are split into two facilities of:

- (i) Facility A for AED 131.6 million which is utilised to repay two existing loans from the same local bank; and
- (ii) Facility B for AED 468.4 million which will be utilised to repay another existing loan from the same local bank and to meet future investment opportunities.

Facility A was fully utilised as at 31 December 2015, while Facility B drawdown amounted to AED 68.4 million. Total drawdown for both facilities as at 30 September 2025 amounted to AED 200.0 million. Total outstanding loan balance for both facilities as at 30 September 2025 amounted to AED 34.4 million. Facilities A and B carry interest at the rate of 2.5% over 3-months EIBOR. The Facilities A and B are to be repaid in 10 years from the date of the Loan Facility Agreement through semi-annual installments and one final payment on the final repayment date. Interest is to be paid on quarterly basis.

The loan facility is secured by the following:

- (i) Mortgage over the land plots and buildings of Abu Dhabi Intercontinental Hotel and InterContinental Residences Abu Dhabi;
- (ii) Assignment of insurances of Abu Dhabi Intercontinental Hotel and InterContinental Residences Abu Dhabi;
- (iii) Assignment of receivables from Abu Dhabi Intercontinental Hotel, Danat Al Ain Resort, Danat Resort – Jebel Dhanna, Al Dhafra Beach Hotel and InterContinental Residences Abu Dhabi; and
- (iv) Pledge over bank accounts of the Company and its divisions, Abu Dhabi Intercontinental Hotel, Danat Al Ain Resort, Danat Resort – Jebel Dhanna, Al Dhafra Beach Hotel and InterContinental Residences Abu Dhabi.

In July 2017, the Group voluntarily cancelled part of the available facility amounting to AED 400.0 million of the Facility B.

As at 30 September 2025, the Group has an unamortised loan arrangement fee of AED 0.2 million related to the loan and is netted off from the loan balance.

In 2020, the Group obtained approval to defer the payment of four principal instalments due from May 2020 to January 2021 until for a period from May 2026 to November 2026. The principal instalment payments due after January 2021 remained unchanged.

During the period, there was no drawdown on Term loan 2 and total amount repaid amounted to AED 18,045 thousand.

Term loan 3

The loan facility was obtained from a local bank amounting to AED 10.0 million. The loan was for the general corporate requirements particularly for the renovation of Al Dhafra Beach Hotel. As of 30 September 2025, the facility is fully drawdown and the outstanding balance as of reporting date amounted to nil. The loan carried interest at the rate of 2.5% over 3-months EIBOR. Interest is paid on a quarterly basis. The loan has been fully repaid as of the reporting date.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)****15 Borrowings (continued)****Term loan 3 (continued)**

During the period, there was no drawdown on Term loan 3 and total amount repaid amounted to AED 1,000 thousand.

Term loan 4

The loan facility was obtained from a local bank amounting to AED 15.0 million. The loan will be utilised for the renovation activities of Al Dhafra Beach Hotel. As of 30 September 2025, the facility is fully drawdown and the outstanding balance as of reporting date amounted to AED 4.5 million. The loan carries interest at the rate of 2.5% over 3-months EIBOR. Interest is paid on a quarterly basis. The loan is to be repaid over 5 years by semi-annual instalments from April 2022.

The loan facility is secured by the common security as Term loan 1 and all other related assignments.

During the period, there was no drawdown on Term loan 4 and total amount repaid amounted to AED 1,500 thousand.

Term loan 5

The loan facility was obtained from a local bank amounting to AED 6.0 million. The loan will be utilised for the renovation activities of the marina at Abu Dhabi InterContinental Hotel. As of 30 September 2025, the facility is fully drawdown and the outstanding balance as of reporting date amounted to AED 4.2 million. The loan carries interest at the rate of 2.5% over 3-months EIBOR. Interest is paid on a quarterly basis. The loan is to be repaid over 5 years by semi-annual instalments from April 2024.

The loan facility is secured by the same security as Term loan 1 and all other related assignments.

During the period, there was no drawdown on Term loan 5 and total amount repaid amounted to AED 600 thousand.

Term loan 6

During the period, the Group obtained a loan facility from a local bank amounting to AED 600.0 million. The loan is taken to refinance an existing loan and to fund the mixed-use development project of the Group. Total drawdown as at 30 September 2025 amounted to AED 285.4 million. The loan carries interest at the rate of 1.45% over 3-months EIBOR. Interest is paid on a quarterly basis. The loan is to be repaid over 7 years by semi-annual instalments from March 2025. Additional drawdown of AED 314.6 million is available for this loan as at 30 September 2025.

The loan facility is secured by a mortgage over property, plant and equipment and investment properties of the Group and all other related assignments.

During the period, total drawdown on Term loan 6 amounted to AED 285,371 thousand and total amount repaid amounted to AED 42,000 thousand.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)****15 Borrowings (continued)****Term loan 7**

The Group has taken over a loan facility from a local bank as part of the transaction for the acquisition of the Target Companies. The loan carries interest at the rate of 2.75% over 3-months LIBOR. Interest is paid on a quarterly basis. As of the reporting date, outstanding balance of this loan facility amounted to AED 86.3 million.

The loan facility is secured by a mortgage over property, plant and equipment of the Group and all other related assignments.

During the period, there was no drawdown on Term loan 7 and total amount repaid amounted to AED 45,302 thousand.

Term loan 8

The Group has taken over a loan facility from a local bank as part of the transaction for the acquisition of the Target Companies. The loan carries interest at the rate of 2.25% over 3-months LIBOR. Interest is paid on a quarterly basis. As of the reporting date, outstanding balance of this loan facility amounted to AED 188.8 million.

The loan facility is secured by a mortgage over property, plant and equipment of the Group and all other related assignments.

During the period, there was no drawdown on Term loan 8 and total amount repaid amounted to AED 5,839 thousand.

Term loan 9

The Group has taken a loan facility from a local bank for the purchase of the St. Regis Saadiyat Island Resort Hotel and investment properties of the Group. The loan carries interest at the rate of 1.85% over 3-months EIBOR. Interest is paid on a semi-annual basis. In 2025, the entire outstanding balance of this loan facility was settled in full from the utilization of Term loan 6.

During the period, there was no drawdown on Term loan 9 and total amount repaid amounted to AED 144,642 thousand.

As at 30 September 2025, there is no noncompliance of financial covenants as the debt covenants compliance is tested by the bank on semi-annual basis (30 June and 31 December). As at 31 December 2024, the Group is in compliance with the required financial covenants.

As at 30 September 2025, the total undrawn committed facility amount for all the term loans of the Group is AED 324.0 million.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

16 Trade and other payables

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Trade payables	147,191	88,792
Accrued liabilities	135,886	96,597
Management fee payable	6,430	9,931
Retentions payable	10,261	14,436
Interest payable	9,355	3,320
Other payables	45,441	37,850
	<hr/>	<hr/>
	354,564	250,926
	<hr/>	<hr/>

17 Related parties balances and transactions

Related parties represent the associated companies, directors and key management personnel of the Company, and companies of which they are principal owners and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Company's management.

For the period ended 30 September 2025 and the year ended 31 December 2024, the Group has not recorded any impairment of receivables relating to amounts owed by related parties. This assessment is undertaken at each reporting date through examining the financial position of the related party and the market in which the related party operates.

Balances with related parties reflected in the condensed consolidated statement of financial position are as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Due from related parties		
Entities under common control	63,001	82,177
Joint ventures	1	-
Others	1,162	-
	<hr/>	<hr/>
	64,164	82,177
	<hr/>	<hr/>
Loan to a related party*	3,250	-
	<hr/>	<hr/>
	67,414	82,177
	<hr/>	<hr/>

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

17 Related parties balances and transactions (continued)

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Due to related parties		
Parent company	-	56
Entities under common control	96,819	49,016
Joint ventures	1,320	-
Others	1	-
	<hr/>	<hr/>
	98,140	49,072
Loan from shareholders	-	758,277
	<hr/>	<hr/>
	98,140	807,349
	<hr/>	<hr/>

Loans from shareholder are classified as follows:

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
Non-current		
Current	-	143,164
	<hr/>	<hr/>
	758,277	615,113
	<hr/>	<hr/>

The loans from shareholders balance of AED 758,277 thousand outstanding at 31 December 2024 was settled during the period as part of the overall reverse acquisition transaction.

* In 2023, the loan to National Transport Company LLC (“NTC”) amounting to AED 5.0 million was provided by the Group to support the mobilisation of projects of NTC, the loan is short term and interest free. The other shareholder of NTC has also provided NTC with a similar amount. As at the reporting date, NTC has repaid AED 1.75 million to the Group.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

17 Related parties balances and transactions (continued)

Significant transactions with related parties are as follows:

	Three-month period ended 30 September		Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000	2025 (unaudited) AED '000	2024 (unaudited) AED '000
	-	-	2,500	2,500
Director's remuneration paid	-	-	2,500	2,500
Revenue:				
Entities under common control	23,955	36,111	73,318	91,928
Joint ventures	-	-	74	-
Others	1,361	-	4,879	-
Purchase of goods and services:				
Entities under common control	24,999	12,674	67,142	43,407
Joint ventures	1,850	-	4,855	-
Return of capital contribution from Velocity Property Development LLC	-	-	6,996	-
Key management personnel compensation				
Short term benefits		6,291		5,899
Post-employment benefits		1,030		405
		7,321		6,304
Number of key management personnel		8		7

There were no loans provided to directors for the nine-month period ended 2025 and 2024.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

18 General and administrative expenses

	Nine-month period ended 30 September	
	2025	2024
	(unaudited) AED '000	(unaudited) AED '000
Payroll and employee related costs	99,303	62,221
Utilities	42,336	34,044
Management and incentive fees	31,804	27,171
Marketing and selling expenses	19,080	12,237
Depreciation and amortization	19,709	1,156
Repairs and maintenance	18,438	17,383
Others	62,159	48,178
	<hr/> 292,829	<hr/> 202,390
	<hr/> <hr/>	<hr/> <hr/>

19 Basic and diluted earnings per share

Earnings per share amounts are calculated by dividing the profit for the period by the weighted average number of shares outstanding during the period.

The following reflects the profit and share data used in the earnings per share computations:

	Three-month period ended 30 September		Nine-month period ended 30 September	
	2025	2024	2025	2024
	(unaudited)	(unaudited)	(unaudited)	(unaudited)
Profit/(loss) for the period (AED '000)	13,129	(7,086)	332,762	104,679
Weighted average number of shares in issue ('000)	<hr/> 2,176,933	<hr/> 1,277,907	<hr/> 2,176,933	<hr/> 1,277,907
Basic and diluted earnings/(loss) per share (AED)	<hr/> 0.01	<hr/> (0.01)	<hr/> 0.15	<hr/> 0.08
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

As at 30 September 2025 and 2024, the Company has not issued any instruments that have an impact on earnings per share when exercised.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

20 Segment information

The primary segment reporting format is determined to be operating segments as the Company's risks and rates of return are affected predominantly by differences in the products and services produced. The operating segments are organised and managed separately according to the nature of the products and services provided, with each segment representing a strategic operating unit that offers different products and serves different markets.

Operating segments

During the period, the Group realigned its operating segments to reflect the changes made in the internal reporting as a result of the reverse acquisition (Note 1). Accordingly, the Group is organised into six major operating segments. These segments are the basis on which the Group's reports its primary segmental information. These are:

- Hotels
- Retail services
- Catering services
- Investment properties
- Other services, which include provision of facilities services and foodstuff trading and wholesale of fresh fruits, vegetables and juice trading and importing
- Holding company

Segment performance is measured based on profit or loss.

Notes to the condensed consolidated financial statements
 for the nine-month period ended 30 September 2025 (continued)

20 Segment information (continued)

Information regarding these segments is presented below:

	Hotels AED '000	Retail services AED '000	Catering services AED '000	Investment properties AED '000	Other services AED '000	Holding company AED '000	Eliminations AED '000	Total AED '000
30 September 2025 (unaudited)								
Revenue								
<i>Timing of revenue recognition</i>								
Over time	499,703	-	-	34,445	385,022	-	(5,794)	913,376
At a point in time	200,038	43,822	356,209	615	30,397	-	(10,086)	620,995
	699,741	43,822	356,209	35,060	415,419	-	(15,880)	1,534,371
Direct operating expenses	(254,300)	(34,677)	(306,636)	-	(367,154)	-	19,684	(943,083)
Depreciation	(94,488)	(365)	(2,381)	(5,148)	(1,492)	-	-	(103,874)
	(348,788)	(35,042)	(309,017)	(5,148)	(368,646)	-	19,684	(1,046,957)
Gross profit	350,953	8,780	47,192	29,912	46,773	-	3,804	487,414
General and administrative expenses	(213,180)	-	-	(13,007)	(29,684)	(41,601)	4,643	(292,829)
Share of results of joint ventures accounted for using the equity method	-	-	-	-	-	(4,253)	-	(4,253)
Fair value gains on financial assets at fair value through profit or loss	-	-	-	-	-	1,790	-	1,790
Other income	3,858	-	59	-	98	14,238	(8,461)	9,792
Interest income	603	23	621	203	5,503	20,624	(9,690)	17,887
Finance costs	(10,893)	-	-	-	(881)	(35,472)	9,709	(37,537)
Gain on bargain purchase	-	-	-	-	-	178,530	-	178,530
Income tax expense	(15,656)	-	-	-	(2,508)	(9,868)	-	(28,032)
Profit for the period	115,685	8,803	47,872	17,108	19,301	123,988	5	332,762
 At 30 September 2025 (unaudited)								
Total assets	4,120,357	18,933	222,822	271,112	392,115	2,337,691	(912,679)	6,450,351
Total liabilities	1,044,683	18,122	142,194	28,135	120,346	1,021,175	(797,358)	1,577,297

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

20 Segment information (continued)

	Hotels AED '000	Retail services AED '000	Catering services AED '000	Investment Properties AED '000	Other Services AED '000	Holding AED '000	Eliminations AED '000	Total AED '000
30 September 2024 (unaudited)								
Revenue								
<i>Timing of revenue recognition</i>								
Over time	396,586	-	-	30,701	287,938	-	(9,924)	705,301
At a point in time	8,473	-	-	643	71,879	-	-	80,995
	405,059	-	-	31,344	359,817	-	(9,924)	786,296
Direct operating expenses	(105,882)	-	-	-	(312,155)	-	5,667	(412,370)
Depreciation	(40,889)	-	-	(5,148)	(1,629)	-	-	(47,666)
	(146,771)	-	-	(5,148)	(313,784)	-	5,667	(460,036)
Gross profit	258,288	-	-	26,196	46,033	-	(4,257)	326,260
General and administrative expenses	(166,286)	-	-	(11,189)	(24,586)	(4,750)	4,421	(202,390)
Share of results of joint ventures accounted for using the equity method	-	-	-	-	-	-	-	-
Fair value gains on financial assets at fair value through profit or loss	-	-	-	-	-	1,906	-	1,906
Other income	935	-	-	-	229	2,612	(177)	3,599
Interest income	297	-	-	240	8,038	1,077	(1,895)	7,757
Finance costs	(7,206)	-	-	-	(1,935)	(10,300)	1,920	(17,521)
Income tax expense	(6,018)	-	-	-	(2,661)	(6,253)	-	(14,932)
Profit/(loss) for the period	80,010	-	-	15,247	25,118	(15,708)	12	104,679
At 31 December 2024 (audited)								
Total assets	2,199,002	-	-	270,817	463,025	502,029	(168,141)	3,266,732
Total liabilities	1,030,141	-	-	21,496	210,558	292,054	(105,711)	1,448,538

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

20 Segment information (continued)

The Group has aggregated its geographical segments into the UAE and overseas. Overseas includes operations in Maldives and Seychelles.

	UAE AED '000	Overseas AED '000	Total AED '000
30 September 2025			
Revenue	1,277,480	256,891	1,534,371
Gross Profit	322,303	165,111	487,414
 30 September 2024			
Revenue	599,818	186,478	786,296
Gross Profit	194,873	131,387	326,260
 30 September 2025			
Non-current assets	3,663,058	1,339,403	5,002,461
 31 December 2024			
Non-current assets	1,169,471	1,343,948	2,513,419

21 Seasonality of results

The seasonal nature of the Company's activities only concerns the hotel division, whose revenue has variability during the first and last quarters of the year.

22 Fair value of financial instruments

The Company's management considers that the fair values of financial assets and financial liabilities approximates to their carrying amounts as stated in this condensed consolidated financial statements.

The following table provides an analysis of assets that are measured subsequent to initial recognition at fair value into Levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 – fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 – fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 – fair value measurement are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

22 Fair value of financial instruments (continued)

	Level 1 AED '000	Level 2 AED '000	Level 3 AED '000	Total AED '000
30 September 2025 (Unaudited)				
Financial assets at fair value through profit or loss	38,673	-	-	38,673
	38,673	-	-	38,673
31 December 2024 (Audited)				
Financial assets at fair value through profit or loss	-	14,203	-	14,203
	-	14,203	-	14,203

During the period, financial assets at fair value through profit or loss amounting to AED 14.7 million were transferred to Level 1 from Level 2 fair value measurements, and no transfers into or out of Level 3 fair value measurements.

23 Contingencies and commitments

Contingencies

Bank guarantees

At 30 September 2025, the Company had outstanding contingent liabilities in respect of letters of guarantee of AED 79.0 million (31 December 2024: AED 44.6 million).

Capital commitments

At 30 September 2025, the Company had estimated commitments for other hotel renovation of AED 17.8 million (31 December 2024: AED 38.8 million).

24 Board of Directors remuneration

For the year ended 31 December 2024, the remuneration of the Board of Directors amounting to AED 2.5 million was approved in the Annual General Meeting held on 17 April 2025 (31 December 2024: remuneration of the Board of Directors for the year ended 31 December 2023 amounting to AED 2.5 million was approved in the Annual General Meeting held on 17 April 2024).

25 Taxation

The Group recognised income tax expense for the interim period based on management's estimate of the weighted average effective annual income tax rate expected for the full financial year that would be applicable to the expected total annual earnings, adjusted for certain items fully applicable to the interim period, if needed, to profit or loss before tax. Effective 1 January 2024, the Group operations in UAE are subject to income tax.

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)**

25 Taxation (continued)

The UAE Ministry of Finance (MoF) released Domestic Minimum Top-up Tax (DMTT), in line with the Pillar Two OECD Global Anti-Base Erosion (“GloBE”) Model Rules. As at reporting date, DMTT has been substantially enacted and will be effective in the UAE for financial years starting on or after 1 January 2025. DMTT of 15% will apply to multinational enterprises operating in the UAE with consolidated global revenues of EUR 750 million or more in at least two out of the four financial years immediately preceding the financial year in which the DMTT applies.

The estimated average annual effective tax rate (ETR) used relating to UAE operations for the period ended 30 September 2025 is 7.8%. The lower ETR than headline tax rate of 15% is due to the gain on bargain purchase recognised on the acquisition of business (Note 1) during the period.

For the period ended 30 September 2025, the Group has applied the IASB amendment to IAS 12 *Income Taxes*, which provides a mandatory temporary exception from recognising or disclosing deferred taxes related to Pillar Two.

	Three-month period ended 30 September		Nine-month period ended 30 September	
	2025 (unaudited) AED '000	2024 (unaudited) AED '000	2025 (unaudited) AED '000	2024 (unaudited) AED '000
Current tax expense	1,430	146	30,213	15,677
Deferred tax income	(692)	(295)	(2,181)	(745)
	<u>738</u>	<u>(149)</u>	<u>28,032</u>	<u>14,932</u>

a. Deferred tax asset

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	10,666	9,814
Deferred tax expense during the period/year	576	852
Balance at the end of the period/year	<u>11,242</u>	<u>10,666</u>

b. Deferred tax liabilities

	30 September 2025 (unaudited) AED '000	31 December 2024 (audited) AED '000
At 1 January	-	-
Recognised as part of business combination (Note 1)	14,900	-
Deferred tax income during the period/year	(1,605)	-
Balance at the end of the period/year	<u>13,295</u>	<u>-</u>

**Notes to the condensed consolidated financial statements
for the nine-month period ended 30 September 2025 (continued)****26 Approval of condensed consolidated financial statements**

These condensed consolidated financial statements were approved by the Board of Directors and authorised for issue on 31 October 2025.