2025 PRELIMINARY RESULTS PRESENTATION

FOR THE FULL YEAR ENDING 31 DECEMBER 2025

12 MARCH 2026

CONTENT

REFERENCE TO ACCOUNTS

The following references appear throughout the presentation

Financial results are as reported in the financial statements and include:

- Revenue from divested consolidated terminals up until disposal,
- Share of profit from divested equity-accounted investees (net of tax) are considered until disposal.

Before separately disclosed items primarily excludes non-recurring items. Further details can be found in Note 9 of the audited accounts.

Like-for-like at constant currency is normalised for the new acquisitions and concessions at Sabah (Malaysia), Dar es Salaam (Tanzania), Evyap (Turkey), Dubai Fruits and Vegetables, Dubai Auto Market (UAE) and other Logistics business mainly Cargo Services Group and Legend.

01

FINANCIALS

Yuvraj Narayan
Group CEO

Result Announcement for the full year ended
31 December 2025

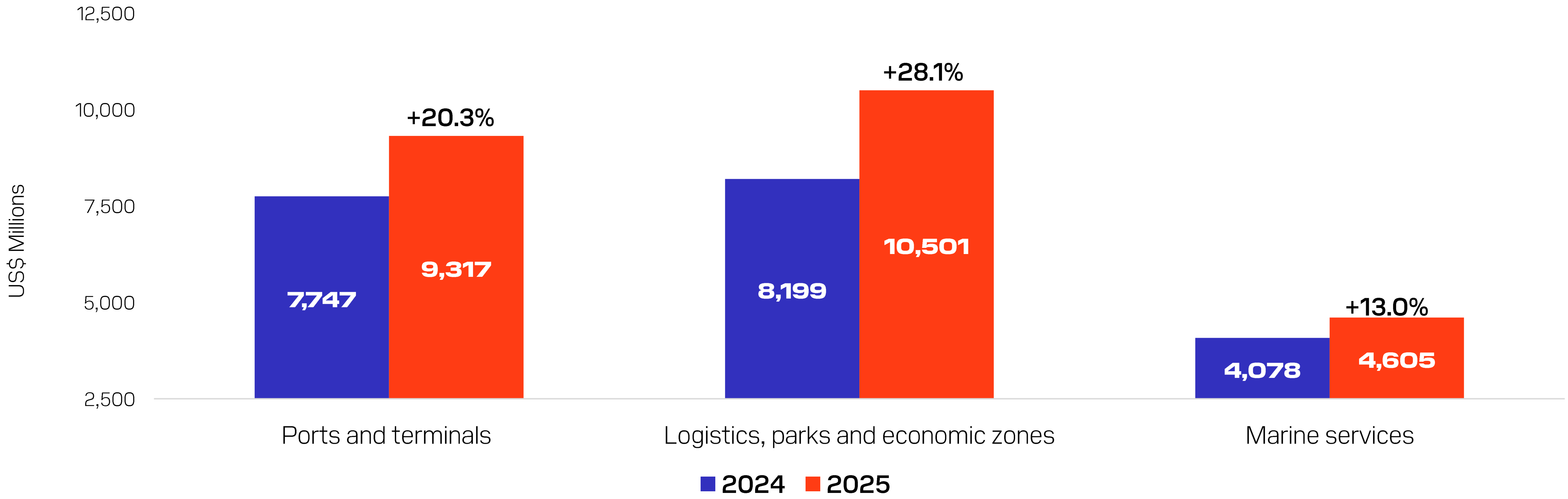
Presentation to Investors and Analysts
12 March 2026

OVERVIEW OF 2025 PRELIMINARY RESULTS

Results before separately disclosed items[1] USD million unless otherwise stated	2025	2024	% change	Like-for- like at constant currency % change[2]
Gross throughput (TEU'000)	93,366	88,287	5.8%	5.2%
Consolidated throughput (TEU'000)	56,087	52,042	7.8%	6.5%
Revenue	24,422	20,023	22.0%	13.4%
Share of profit from equity-accounted investees (net of tax)	246	159	54.5%	45.6%
Adjusted EBITDA[3]	6,430	5,450	18.0%	16.8%
Adjusted EBITDA margin	26.3%	27.2%	(0.9%)	28.0%[4]
Cash generated from operating activities	6,294	5,509	14.0%	-
EBIT	4,066	3,357	21.1%	22.1%
Profit for the year	1,960	1,483	32.2%	31.8%
Profit for the year attributable to owners of the Company	1,072	751	42.7%	-

[1]Results before separately disclosed items (BSDI) primarily excludes non-recurring items. DP World reported separately disclosed items of a $75 million loss for the year.
[2]Like-for-like at constant currency is normalised for the new acquisitions and concessions at Sabah (Malaysia), Dar es Salaam (Tanzania), Evyap (Turkey), Dubai Fruits and Vegetables, Dubai Auto Market (UAE) and other Logistics business mainly Cargo Services Group and Legend.
[3]Adjusted EBITDA is Earnings before Interest, Tax, Depreciation & Amortisation and including share of profit from equity-accounted investees (net of tax) before separately disclosed items.
[4]Like-for-like adjusted EBITDA margin.

REVENUE BREAKDOWN – BY VERTICALS



- Ports and terminals, revenue grew by 20.3% reaching $9.3 billion on a reported basis and 15.7% on a like-for-like basis.
- Logistics, parks and economic zones total reported revenue rose 28.1% to $10.5 billion.
- Marine services reported revenue increased by 13.0% reaching $4.6 billion.

PORTS & TERMINALS

Results before separately disclosed items[1] USD million	2025	2024	% change	Like-for- like at constant currency % change[2]
Gross throughput (TEU'000)	93,366	88,287	5.8%	5.2%
Consolidated throughput (TEU'000)	56,087	52,042	7.8%	6.5%
Revenue	9,317	7,747	20.3%	15.7%
Share of profit from equity-accounted investees (net of tax)	212	155	36.9%	29.4%
Adjusted EBITDA	4,602	3,940	16.8%	17.4%
Adjusted EBITDA margin	49.4%	50.9%	(1.5%)	52.6%[2]
Net profit after tax	2,790	2,248	24.1%	22.1%
Capex	1,773	1,188	(49.2%)	-

- Ports & terminals delivered an impressive performance in 2025, supported by healthy volumes, revenue per TEU growth and a continued focus on high-margin cargo.
- Revenue increased by 20.3% to $9.3 billion, while adjusted EBITDA rose by 16.8% to $4.6 billion. Adjusted EBITDA margin was 49.4%.
- We invested $1.8 billion across strategic locations, including Jebel Ali (UAE), Dakar (Senegal), London Gateway (UK), Santos (Brazil), Constanta (Romania), Jeddah (Saudi Arabia) and Kandla (India).

[1]Like-for-like normalises for monetisations and new developments as well as currency impact
[2]Displays adjusted EBITDA margin on like-for-like basis rather than % change

LOGISTICS, PARKS AND ECONOMIC ZONES

Results before separately disclosed items[1] USD million unless otherwise stated	2025	2024	% change	Like-for- like at constant currency % change[2]
Revenue	10,501	8,199	28.1%	12.4%
Share of profit from equity-accounted investees (net of tax)	25	1	3,075%	2,850%
Adjusted EBITDA	1,504	1,162	29.4%	23.2%
Adjusted EBITDA margin	14.3%	14.2%	0.2%	15.4%[2]
Net profit after tax	491	350	40.5%	58.6%
Capex	719	652	-10.4%	-

- Logistics, parks and economic zones delivered strong revenue growth in 2025, supported by robust performance in parks and zones and the full-year contribution from recent acquisitions.
- Revenue increased by 28.1% to $10.5 billion, while adjusted EBITDA rose by 29.4% to $1.5 billion. Reported EBITDA margin remained stable at 14.3%, with like-for-like margin improving to 15.4%,.
- We invested $719 million in the business, targeting capacity expansion and capability enhancements across Sub-Saharan Africa, India, the GCC and Europe.

[1]Like-for-like normalises for monetisations and new developments as well as currency impact
[2]Displays adjusted EBITDA margin on like-for-like basis rather than % change

DP WORLD TRADE PLATFORM

CUSTOMER-CENTRIC SOLUTIONS

8 focused verticals covering ~50% of global GDP and +80% of DP World's logistics revenues (45K+ customers today)

AUTOMOTIVE

1,300

- Finished Vehicles
- EV Batteries / Aftermarkets
- Yellow Goods

CHEMICALS

500

- Specialist Chemicals
- Agro-Chemicals
- Polymers, Plastics, Rubber & Textiles

CONSUMER

2,300

- Non-Perishable Foods
- Personal Care
- Beverages

HEALTH

600

- Branded Pharma
- Generics
- Humanitarian Aid

INDUSTRIALS

1,100

- Machinery & Equipment
- Renewables
- Metals (Incl. mining)

PERISHABLES

300

- Fruits & Vegetables
- Fish & Seafood

RETAIL/ LIFESTYLE

600

- Fashion / Apparel
- Home Goods
- Large Retailers

TECHNOLOGY

1,000

- Consumer Electronics
- Data Centres
- Robotics

TOOLBOX: Capabilities spanning the supply chain

FF - Air	FF - Ocean	FF - Intermodal	Customs Brokerage	Ports & Terminals
Contract Logistics	Market Access	Ecommerce Fulfilment	ICDs	PO Management
Rail Transport	Feeder - Unifeeder	Express	Trucking (FTL, LTL)	Trade Financing
Sourcing	Parks & Economic Zones	Control Tower, 4PL/ LLP	Insurance	Reverse Logistics ...

MARINE SERVICES

Results before separately disclosed items[1] USD million unless otherwise stated	2025	2024	% change	Like-for- like at constant currency % change[2]
Revenue	4,605	4,078	12.9%	10.9%
Share of profit from equity-accounted investees (net of tax)	9	3	170%	161%
Adjusted EBITDA	1,095	955	14.7%	13.2%
Adjusted EBITDA margin	23.8%	23.4%	0.4%	23.8%[2]
Net profit after tax	416	286	45.2%	41.9%
Capex	569	327	(74.0%)	-

- Marine services delivered solid growth in 2025, driven by strong performance at Drydocks World (UAE), which benefited from new contract awards and supportive market conditions.
- Revenue increased by 12.9% to $4.6 billion, while adjusted EBITDA rose by 14.7% to $1.1 billion. EBITDA margin improved to 23.8%.
- We invested $569 million in Marine Services, primarily in Maritime Solutions and Drydocks World (UAE).

[1]Like-for-like normalises for monetisations and new developments as well as currency impact
[2]Displays adjusted EBITDA margin on like-for-like basis rather than % change

02

REGIONAL OVERVIEW

Anil Mohta
Group CFO

Result Announcement for the full year ended 31 December 2025

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ASIA PACIFIC AND INDIA

Results before separately disclosed items USD million unless otherwise stated	2025	2024	% change	Like-for-like at constant currency % change[1]
Consolidated throughput (TEU '000)	13,764	13,097	5.1%	3.1%
Revenue	3,597	2,846	26.4%	2.7%
Share of profit from equity-accounted investees (net of tax)	148	102	45.7%	44.9%
Adjusted EBITDA	748	709	5.4%	0.4%
Adjusted EBITDA margin	20.8%	24.9%	(4.1%)	24.7%[2]
Net profit after tax	357	360	(0.6%)	(0.3%)
Capex	289	371	22.3%	-

- The Asia Pacific and India region delivered healthy reported revenue growth, supported by resilient performance in India Ports & terminals and the full-year contribution from logistics acquisitions across Asia.
- Revenue increased by 26.4% to $3.6 billion, while adjusted EBITDA rose to $748 million.
- EBITDA margins declined due to a change in revenue mix, reflecting the higher contribution from newly acquired logistics businesses, which typically operate at lower margins.
- We invested $289 million across the region, primarily in Kandla and Mundra (India) and Pusan (South Korea).

[1]Like-for-like normalises for monetisations and new developments as well as currency impact
[2]Displays adjusted EBITDA margin on like-for-like basis rather than % change

MIDDLE EAST, EUROPE AND AFRICA

Results before separately disclosed items USD million unless otherwise stated	2025	2024	% change	Like-for-like at constant currency % change[1]
Consolidated throughput (TEU'000)	28,601	26,238	9.0%	7.5%
Revenue	16,714	13,922	20.1%	13.8%
Share of profit from equity-accounted investees (net of tax)	82	48	69.8%	45.9%
Adjusted EBITDA	5,148	4,207	22.4%	21.0%
Adjusted EBITDA margin	30.8%	30.2%	0.6%	32.1%[2]
Net profit after tax	3,631	2,849	27.4%	27.2%
Capex	2,328	1,428	(62.9%)	-

- The Middle East, Europe and Africa region delivered excellent results, driven by sustained growth in the UK, UAE and Africa.
- Revenue increased by 20.1% to $16.7 billion, while adjusted EBITDA rose by 22.4% to $5.1 billion. EBITDA margins improved to 30.8%.
- We invested $2.3 billion across the region, primarily in the UAE — including Jebel Ali Port, Drydocks World, Dubai Maritime City and EZ World — as well as in Dakar (Senegal), London Gateway (UK), Jeddah (Saudi Arabia), Dar es Salaam (Tanzania), Banana (DRC), CSCT (Romania) and our logistics platforms in Sub-Saharan Africa, Syncreon and London Gateway Park.

[1]Like-for-like normalises for monetisations and new developments as well as currency impact
[2]Displays adjusted EBITDA margin on like-for-like basis rather than % change

AUSTRALIA AND AMERICAS

Results before separately disclosed items USD million unless otherwise stated	2025	2024	% change	Like-for-like at constant currency % change[1]
Consolidated throughput (TEU'000)	13,723	12,707	8.0%	8.0%
Revenue	4,111	3,255	26.3%	21.0%
Share of profit from equity-accounted investees (net of tax)	16	9	71.9%	50.2%
Adjusted EBITDA	1,306	1,141	14.5%	16.8%
Adjusted EBITDA margin	31.8%	35.1%	(3.3%)	33.7%[2]
Net profit after tax	864	759	13.8%	19.1%
Capex	446	359	(24.4%)	-

- The Australia and Americas region delivered healthy growth during the year, driven primarily by robust container volumes across the Americas.
- Total reported revenue increased by 26.3% to $4.1 billion, while adjusted EBITDA rose by 14.5% to $1.3 billion. Adjusted EBITDA margins remained above 30%.
- We invested $446 million in capital expenditure across the region, primarily in Posorja (Ecuador), Santos (Brazil), Fraser Surrey Docks (Canada), Caucedo (Dominican Republic), Callao (Peru) and our Australian terminals in Sydney, Brisbane and Melbourne.

[1]Like-for-like normalises for monetisations and new developments as well as currency impact
[2]Displays adjusted EBITDA margin on like-for-like basis rather than % change

RESILIENT MARGINS

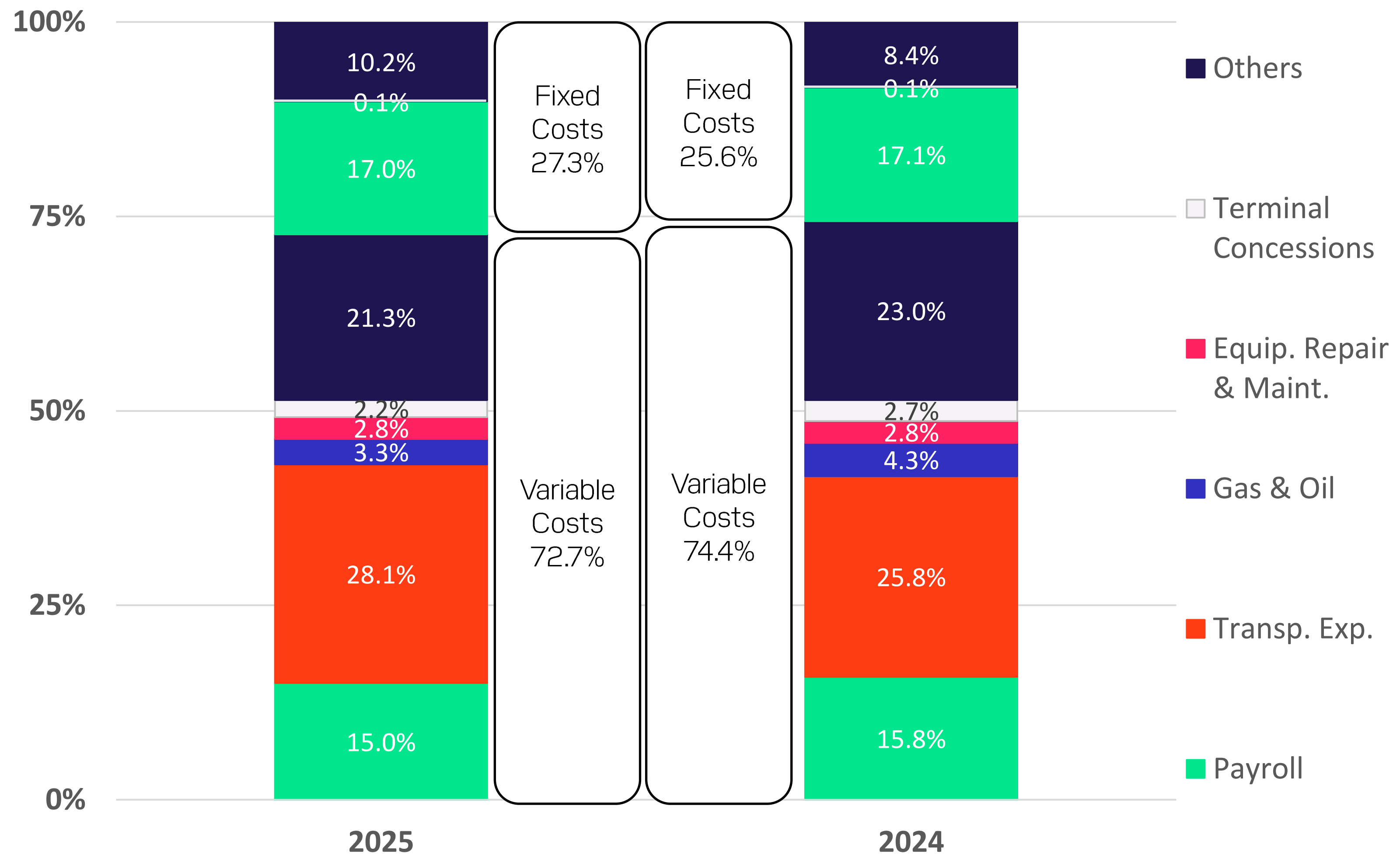
US$ million	FY 2025	FY 2024	As reported % change	Like-for- like at constant currency % change[1]
Ports and terminals EBITDA	4,602	3,940	16.8%	17.4%
Adjusted EBITDA margin	*49.4%*	*50.9%*	*(1.5%)*	*52.6*[2]
Logistics, parks and economic zones EBITDA	1,504	1,162	29.4%	23.2%
Adjusted EBITDA margin	*14.3%*	*14.2%*	*0.2%*	*15.4%*[2]
Marine services EBITDA	1,095	955	14.7%	13.2%
Adjusted EBITDA margin	*23.8%*	*23.4%*	*0.4%*	*23.8*[2]

US$ million (Group)	FY 2025	FY 2024	As reported % change	Like-for- like at constant currency % change[1]
Share of profit from equity-accounted investees (BSDI)	246	159	54.5%	45.6%
Adjusted EBITDA (including share of profit from equity-accounted investees)	6,430	5,450	18.0%	16.8%
Adjusted EBITDA margin	26.3%	27.2%	(0.9%)	28.0%[2]
EBIT[3]	4,066	3,357	21.1%	22.1%
EBIT margin	16.6%	16.8%	(0.2%)	17.9%[2]

- Adjusted EBITDA grew by 18.0% while EBITDA margin for the full year stood at 26.3%.
- Like-for-like adjusted EBITDA margin of 28.0%.

[1]Like-for-like normalises for monetisations and new developments as well as currency impact
[2]Displays adjusted margins on like-for-like basis rather than % change
[3]Adjusted EBITDA less Depreciation and Amortization

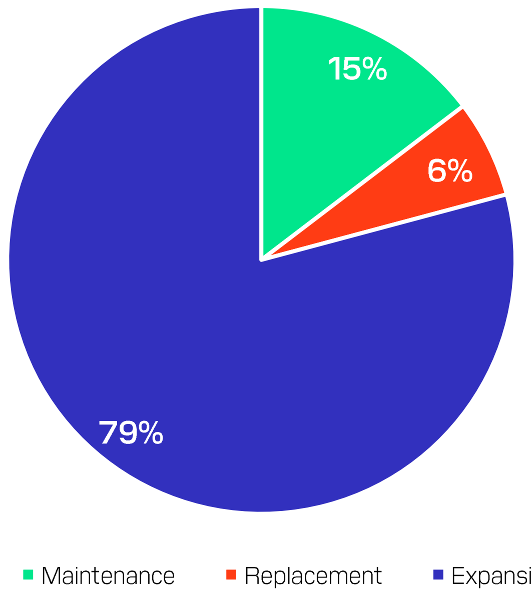
COST ANALYSIS



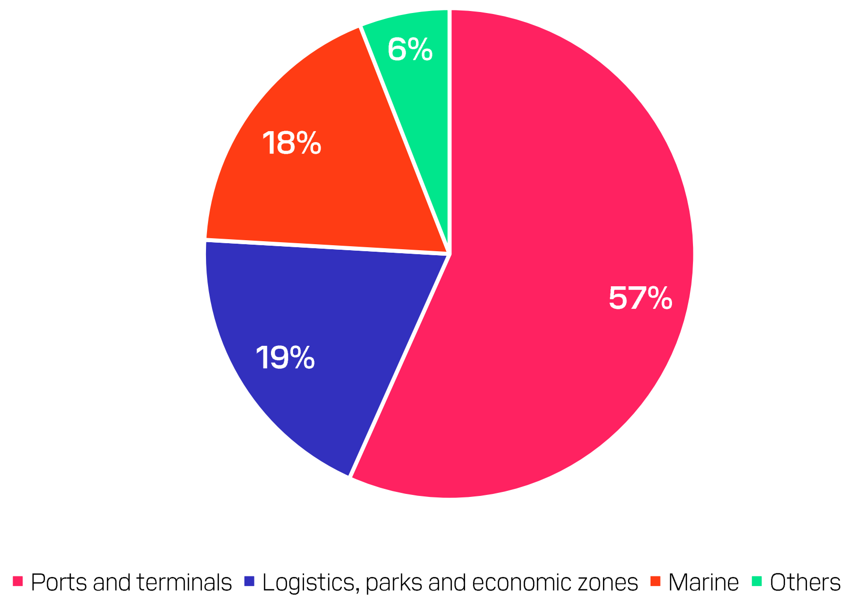
- Variable costs decreased to 72.7% in 2025 (74.5% in 2024).
- Fixed cost increased to 27.3% in 2025 (25.5% in 2024)

CONTINUED INVESTMENT IN GROWTH

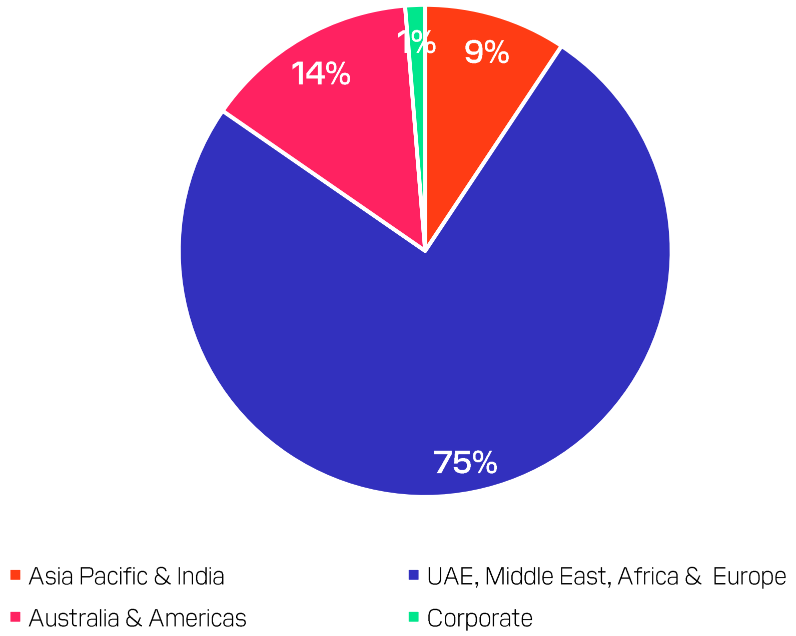
CAPEX BY CATEGORY



CAPEX BY SEGMENT



CAPEX BY REGION



- Capital expenditure of $3.1 billion invested across the portfolio in 2025.
- Capital expenditure was split 57% Ports and terminals, 19% Logistics, parks and economic zone, 18% Marine Services and 6% Others.
- On a regional split, 75% for UAE, Middle East, Africa and Europe, 14% for Australia and Americas, 9% for Asia Pacific and India and the balance is for the Corporate.
- Capital expenditure budget for 2026 is approximately $3.0 billion to be invested mainly in Jebel Ali (UAE), Drydocks World and Jebel Ali Freezone (UAE), Tuna Tekra (India), London Gateway (UK), Ndayane (Senegal) and Jeddah (Saudi Arabia).
- We expect to have approx. 112.3 million TEU of gross global capacity and 73.9 million TEU of consolidated capacity by end of 2026.

KEY CAPACITY ADDITIONS

Consolidated Capacity

2025 Year End Capacity

69.7m TEU

New developments and major expansions

- Jeddah (Saudi Arabia) – 0.7m
- Evyap (Turkey) – 0.3m
- Santos (Brazil) – 0.3m
- Tartus (Syria) – 0.2m
- Mundra (India) – 0.2m
- Maputo (Mozambiqu) – 0.1m
- Sokhna (Egypt) – 0.1m
- Pusan (South Korea) – 0.1m
- Brisbane (Australia) - 0.1m
- Freemantle (Australia) – 0.1m

2026 Year End Forecast

73.9m TEU

(Approx)

Gross Capacity

(Consolidated plus equity-accounted investees)

2025 Year End Capacity

109.5m TEU

As above and

- QQCT Group (China) – 1.6m
- Antwerp (Belgium) 0.4m

2026 Year End Forecast

112.3m TEU

(Approx)

- Many of our existing portfolio of terminals have the ability to increase capacity as utilization rates and customer demand increases.

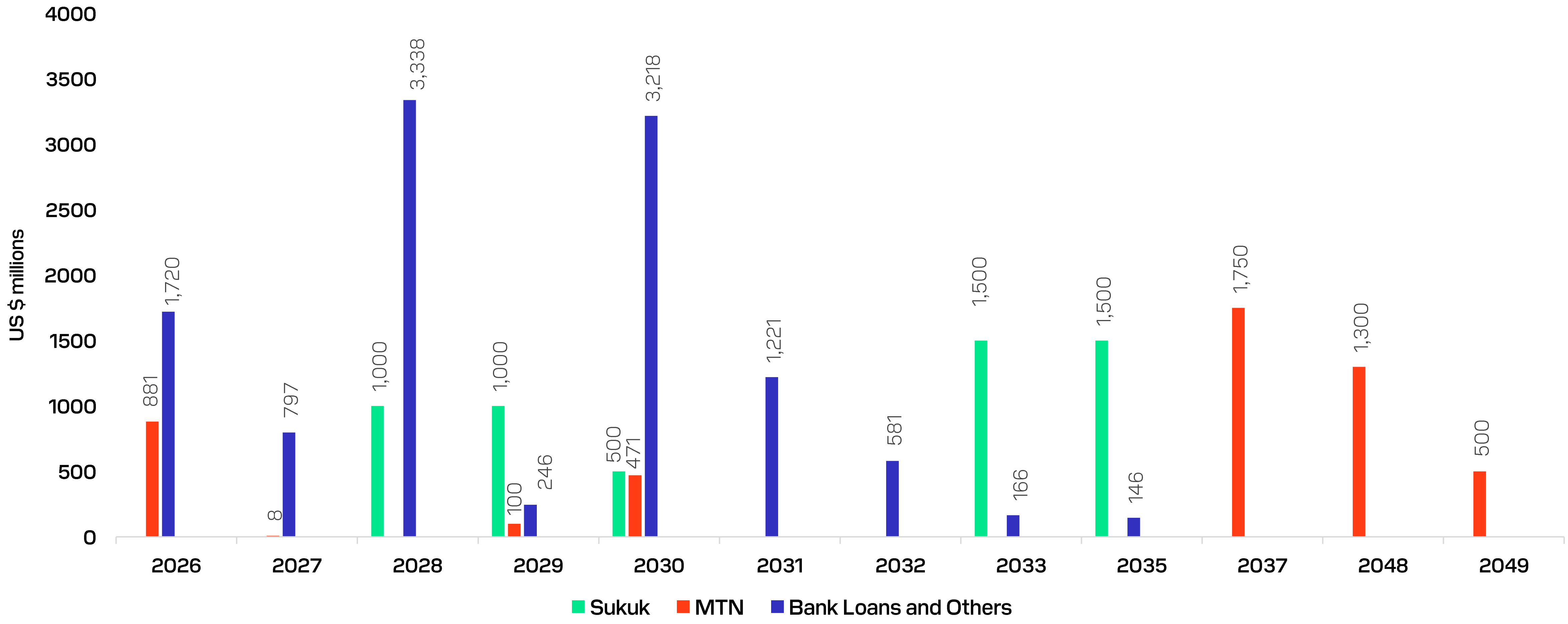
DEBT POSITION

US$ million	31 Dec 2025	31 Dec 2024
Interest Bearing Debt	22,589	20,072*
Lease and service concession liabilities	7,980	7,133
Total Debt	30,569	27,204
Cash and cash equivalents (including short term investments)	4,678	4,768
Adjusted Net Debt	25,891	22,436
Adjusted Net Debt (Excluding lease liabilities)	17,911	15,303
Net Debt / Adjusted EBITDA pre IFRS 16	3.4x	3.4x
Net Debt / Adjusted EBITDA post IFRS 16	4.0x	4.1x
Interest Cover pre IFRS 16	5.4x	4.3x
Interest Cover post IFRS 16	4.7x	3.9x

- Well matched debt profile with long-term debt to meet long-term nature of our business.
- Cash generated from operating activities increased by 14.0% to $6.3 billion in 2025 ($5.5 billion in 2024).
- Leverage (Net debt to adjusted EBITDA) on a pre-IFRS16 basis was stable at 3.4x (FY2024: 3.4x). On a post-IFRS16 basis, net leverage was at 4.0x (FY2024: 4.1x).

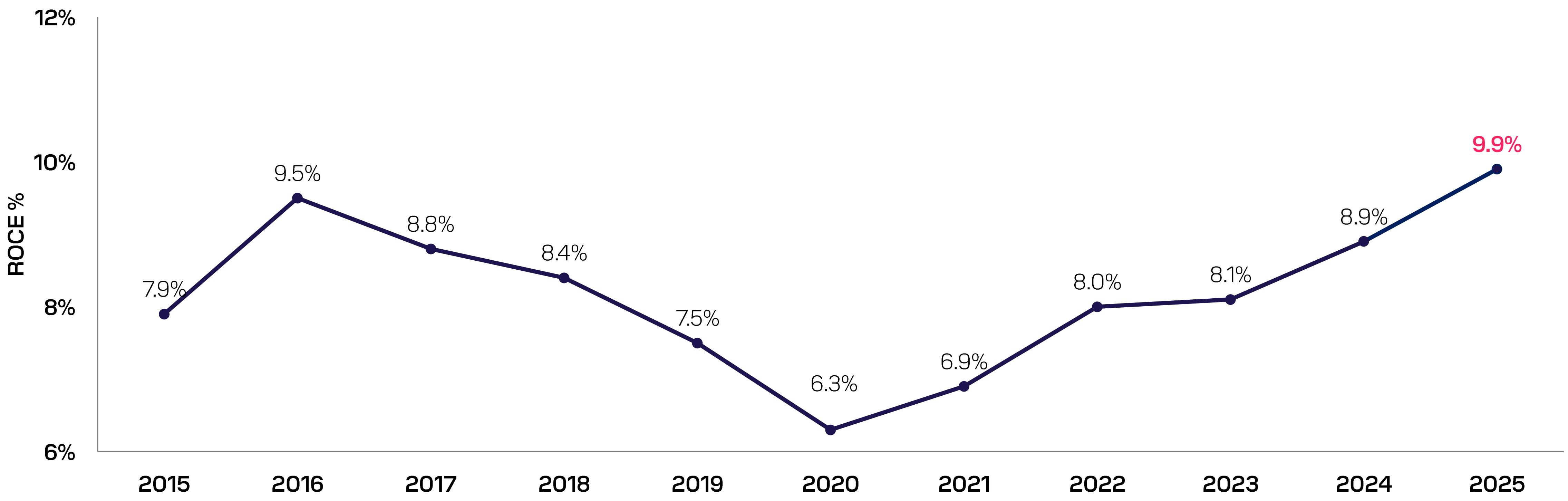
* 2024 adjusted gross debt includes 50% hybrid bonds ($738 million) as per rating agency methodology.

DEBT MATURITY PROFILE – AS OF 31 DEC 2025



- Bank Loans and others include Term loan facility amounting to U$3500m (US$2500m with maturity of Aug 2030 and US$1000m with maturity of Aug 2031) and RCF outstanding amounting to US$2615m with Jul 2028 maturity.

2025 RETURN ON CAPITAL EMPLOYED



- ROCE was at 9.9%* in 2025 from 8.9* in 2024.
- The average life of our port concessions is approximately 32 years.
- We expect our ROCE to continue to increase as our portfolio matures.
- Newer operations or investment in pre-operational businesses reduces Group ROCE.
- Includes all DP World consolidated operations and our equity-accounted investees.

*Pre IFRS 16

03

ESG

Yuvraj Narayan
Group CEO

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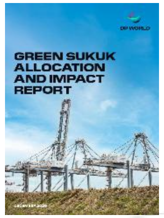
2025 SUSTAINABILITY HIGHLIGHTS

Sustainable Finance



Published the final Green Sukuk Allocation and Impact Report confirming full allocation of the US$1.5bn raised in September 2023

Published the inaugural Blue Bond Allocation and Impact Report, with US$67.64m allocated to eligible blue projects

Climate and environment

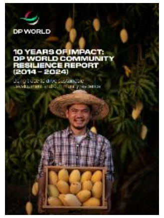
~67% of our global electricity consumption from renewable energy sources, in line with our target of 100% by 2040

Extended our UK carbon-inset initiative (covering over 150,000 import containers) to December 2025

Deployed 15 electric internal transfer vehicles with rapid-charging stations in Manila South Harbour, the first fully electric terminal vehicle fleet in the Philippines

Continued roll-out of the Water Conservation and Management Strategy which establishes a Group-wide framework for managing water use, wastewater, and water-related risks across our operations

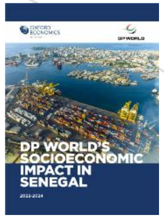
Thought leadership



Released Community Resilience Report, reflecting ten years of transformative initiatives

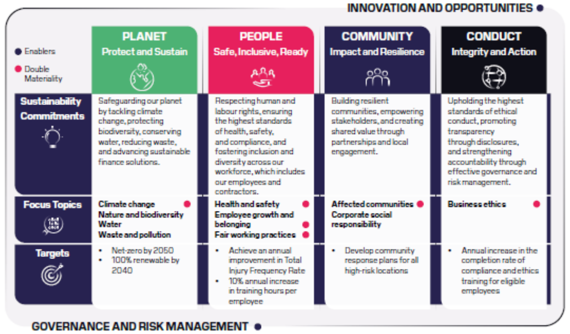
Reached nearly 4.5m people worldwide

Invested ~USD 100m in community programmes



Published a socio-economic impact study which highlighted that between 2022 and 2024, we supported an average US$1.1bn gross value added contribution to Senegal's GDP annually— equivalent to 3.8% of national GDP

Governance and risk management



INNOVATION AND OPPORTUNITIES

● Enablers ● Double Materiality	PLANET Protect and Sustain	PEOPLE Safe, Inclusive, Ready	COMMUNITY Impact and Resilience	CONDUCT Integrity and Action
Sustainability Commitments	Safeguarding our planet by tackling climate change, protecting biodiversity, conserving water, reducing waste, and advancing sustainable finance solutions.	Respecting human and labour rights, ensuring the highest standards of health, safety, and compliance, and fostering inclusion and diversity across our workforce, which includes our employees and contractors.	Building resilient communities, empowering stakeholders, and creating shared value through partnerships and local engagement.	Upholding the highest standards of ethical conduct, promoting transparency through disclosures, and strengthening accountability through effective governance and risk management.
Focus Topics	Climate change ● Nature and biodiversity Water Waste and pollution	Health and safety ● Employee growth and belonging ● Fair working practices ●	Affected communities ● Corporate social responsibility	Business ethics ●
Targets	• Net-zero by 2050 • 100% renewable by 2040	• Achieve an annual improvement in Total Injury Frequency Rate • 10% annual increase in training hours per employee	• Develop community response plans for all high-risk locations	• Annual increase in the completion rate of compliance and ethics training for eligible employees

GOVERNANCE AND RISK MANAGEMENT ●

Refreshed our Sustainability Strategy following a double materiality assessment that considered both financial risks and opportunities, as well as our environmental and social impacts

Received an upgrade and gold medal with performance placing us in top 98th percentile

Published a Global Volunteering Policy, providing all employees with up to two paid volunteering days per year

04

OUTLOOK

Yuvraj Narayan
Group CEO

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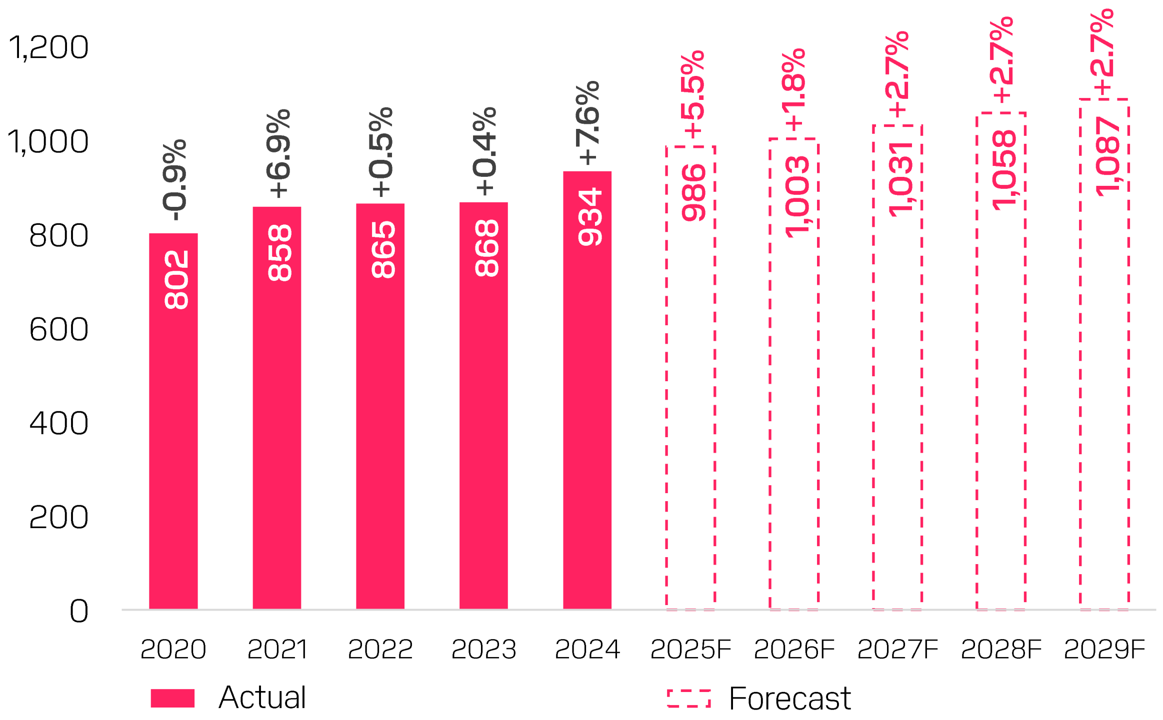
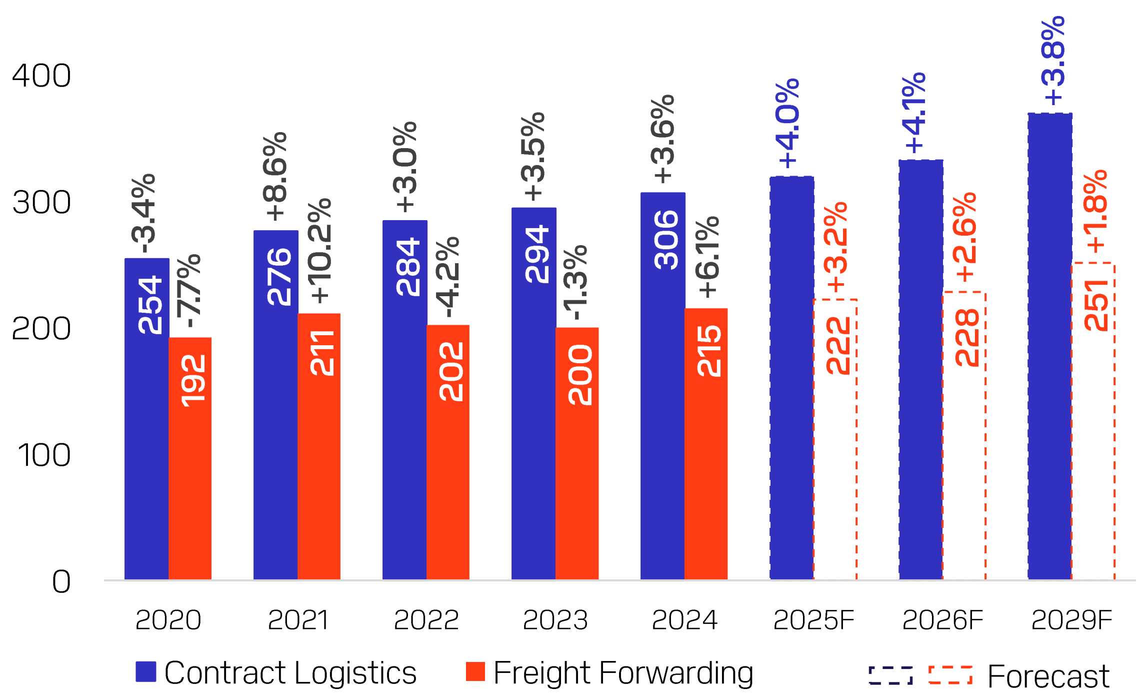
OUTLOOK

DREWRY GLOBAL THROUGHPUT FORECAST 2020 - 2029



Source: Drewry Container Forecaster 4Q 2025 (Dec-2025)

GLOBAL FORECAST 2020 - 2029 (USD BN)

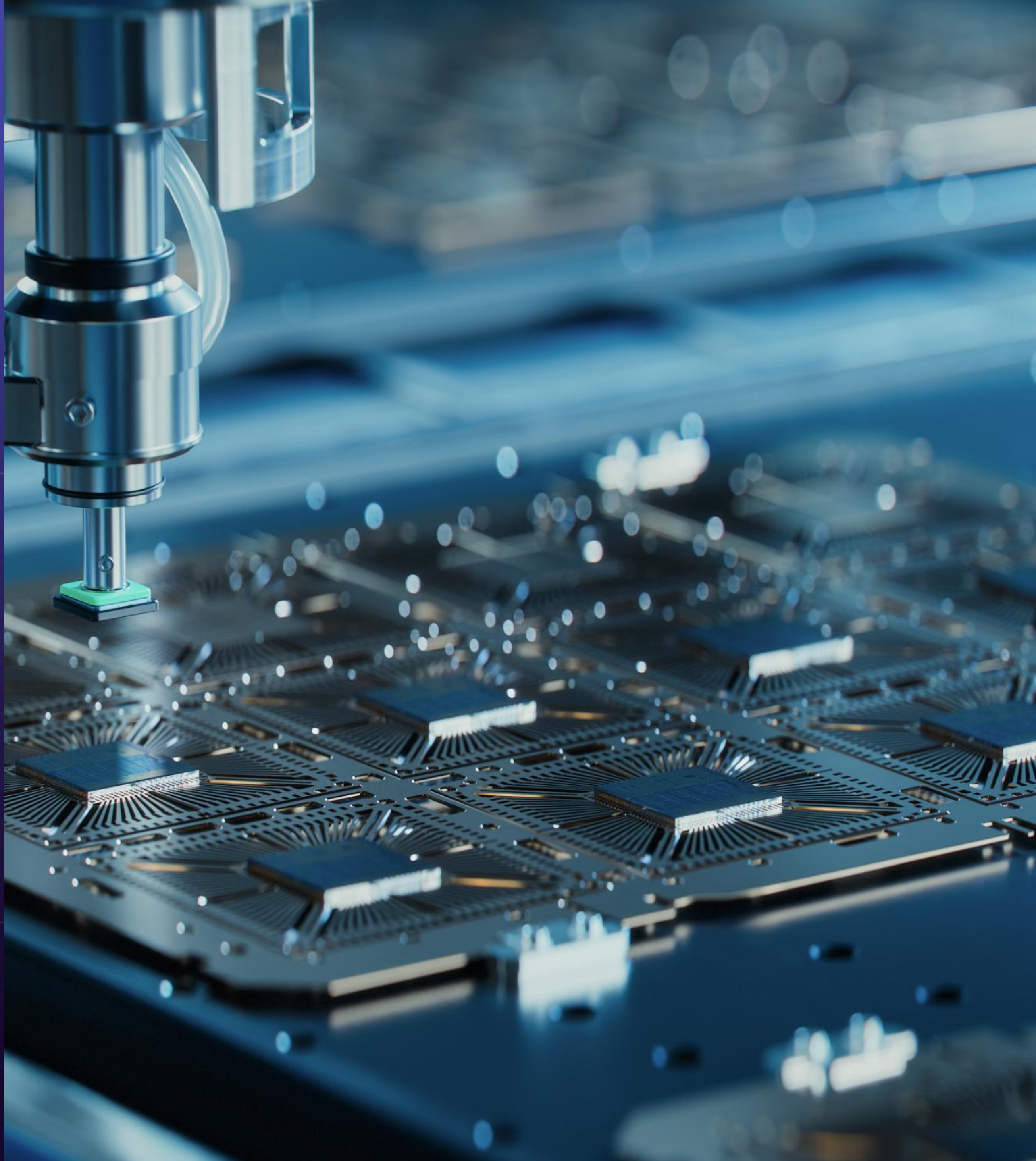


Source: Transport Intelligence

- Drewry forecasts container throughput to grow by +5.5% in 2025 and by +1.8% in 2026, respectively.
- Transport Intelligence forecast freight forwarding to grow by 3.2% while contract logistics to increase by 4.0% in 2025.
- Outlook is uncertain due to geopolitical risks and changing global trade landscape.

05

APPENDIX



2025 THROUGHPUT OVERVIEW

GROSS VOLUMES '000 TEU	4Q 2025	4Q 2024	% Growth (like for like)	FY 2025	FY 2024	% Growth (like for like)
Asia Pacific & India	11,375	11,120	+2.3% (+2.3%)	44,703	43,383	+3.0% (+2.4%)
Europe, Middle East and Africa*	8,822	8,394	+5.1% (+5.1%)	34,525	31,888	+8.3% (+7.5%)
Americas & Australia	3,738	3,453	+8.3% (+8.3%)	14,137	13,016	+8.6% (+8.6%)
Total Group	**23,936**	**22,968**	**+4.2% (+4.2%)**	**93,366**	**88,287**	**+5.8% (+5.2%)**
CONSOLIDATED VOLUMES '000 TEU	**4Q 2025**	**4Q 2024**	**% Growth (like for like)**	**FY 2025**	**FY 2024**	**% Growth (like for like)**
Asia Pacific & India	3,414	3,372	+1.3% (+1.3%)	13,764	13,097	+5.1% (+3.1%)
Europe, Middle East and Africa*	7,395	6,935	+6.6% (+6.1%)	28,601	26,238	+9.0% (+7.5%)
Americas & Australia	3,581	3,309	+8.2% (+8.2%)	13,723	12,707	+8.0% (+8.0%)
Total Group	**14,390**	**13,615**	**+5.7% (+5.4%)**	**56,087**	**52,042**	**+7.8% (+6.5%)**
*Jebel Ali volumes included in Middle East, Africa and Europe region	3,966	4,109	-3.5%	15,552	15,536	+0.1%

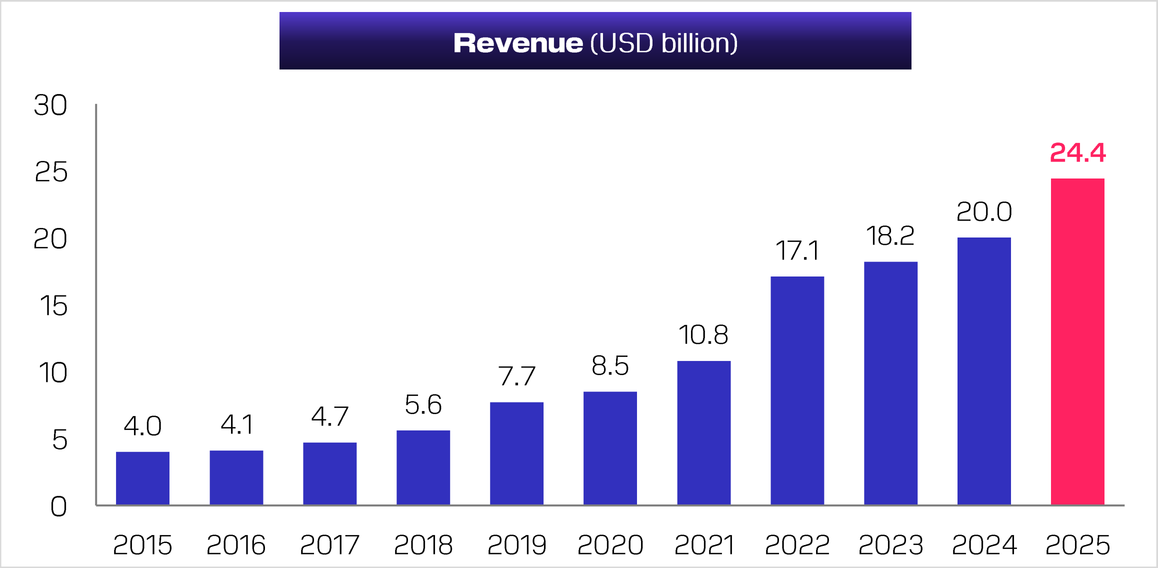
PROFIT AFTER TAX BEFORE SEPARATELY DISCLOSED ITEMS

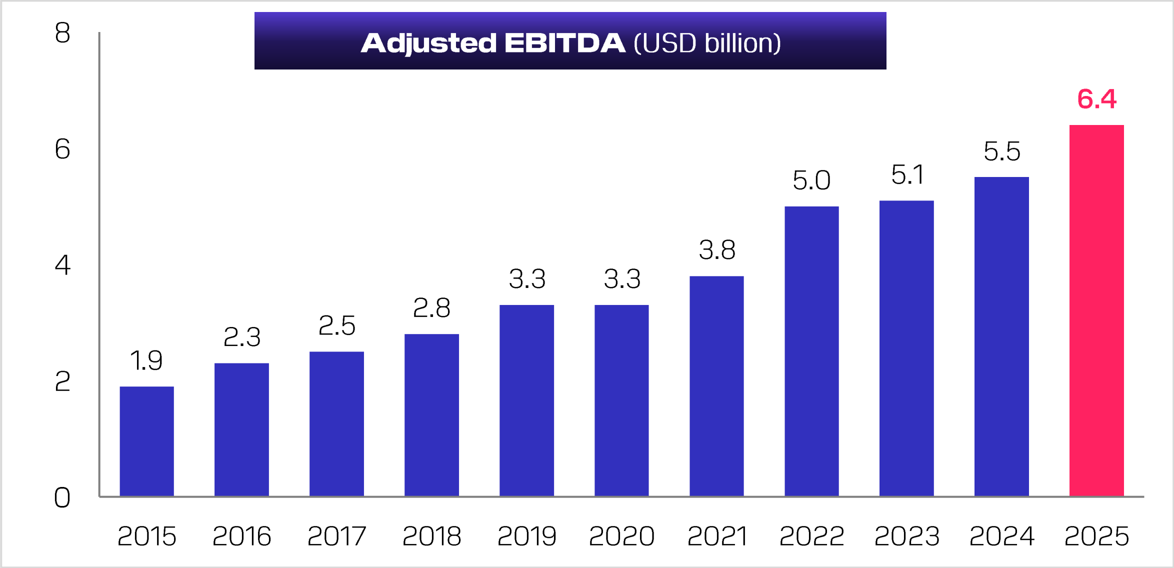
US$ million	FY 2025 Before SDI	FY 2024 Before SDI	% As reported change	% change like-for-like at constant currency[1]
Depreciation & Amortisation	(2,364)	(2,094)	(12.9%)	(8.5%)
Net finance costs	(1,380)	(1,383)	0.2%	(2.2%)
Profit before tax	2,685	1,973	36.1%	35.2%
Tax	(725)	(490)	(47.9%)	(45.8%)
Profit for the year	1,960	1,483	32.2%	31.8%
Non-controlling interests (minorities)	888	732	21.4%	-
Profit for the year attributable to owners of the Company	1,072	751	42.7%	-

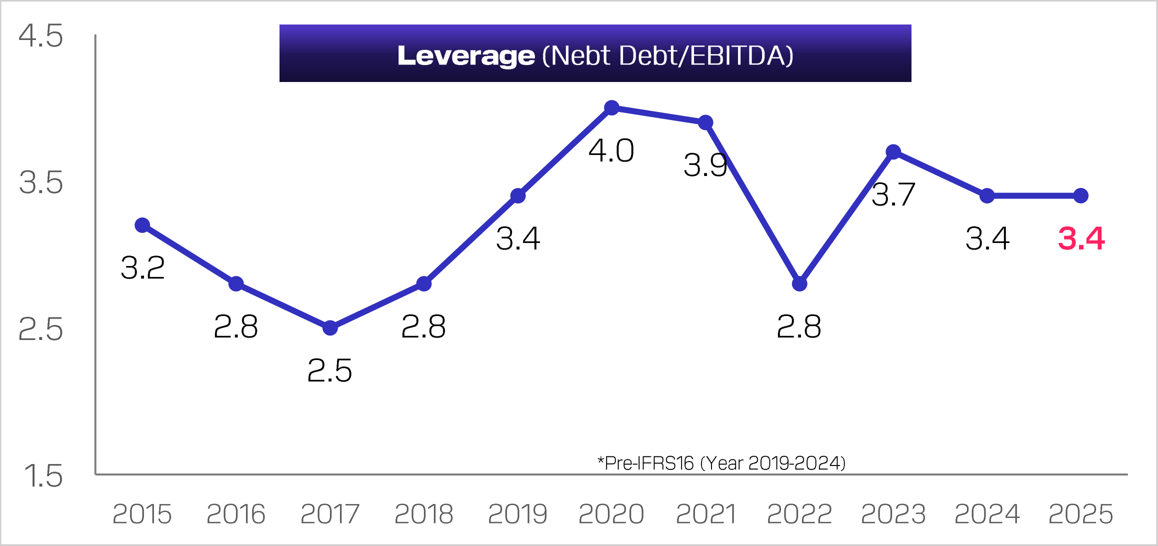
- Profit for the year attributable to owners of the Company increased by 42.7% on a reported basis.

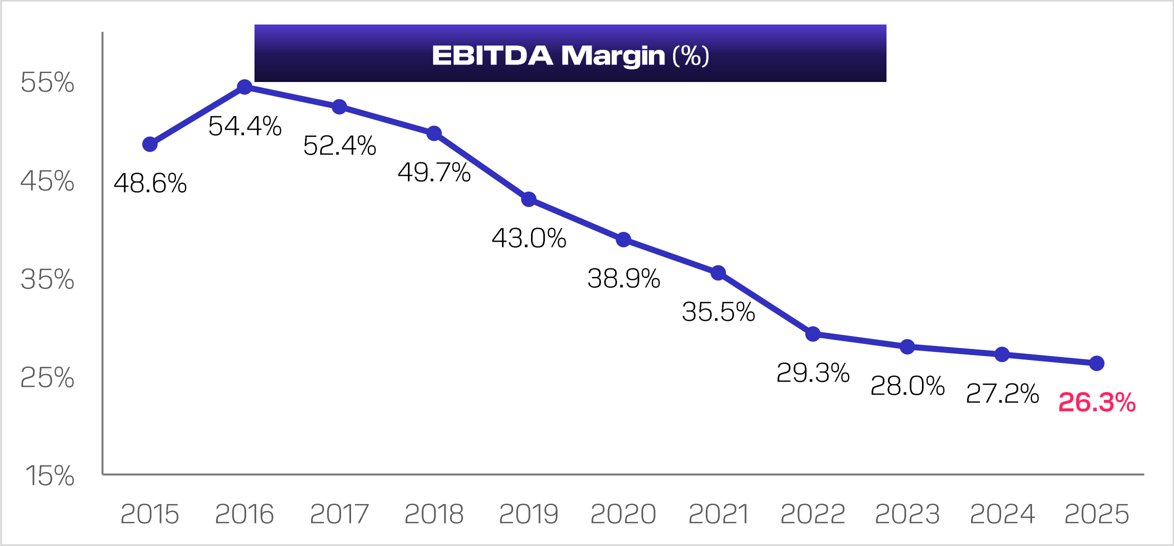
[1]Like-for-like normalises for monetisations and new developments as well as currency impact

DP WORLD KEY METRICS (2015-2025)

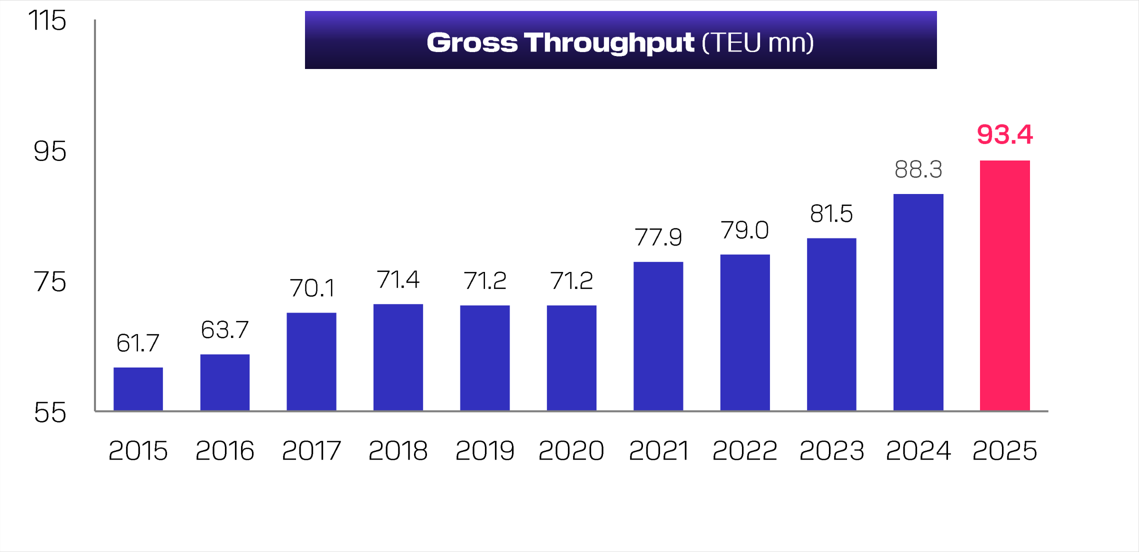


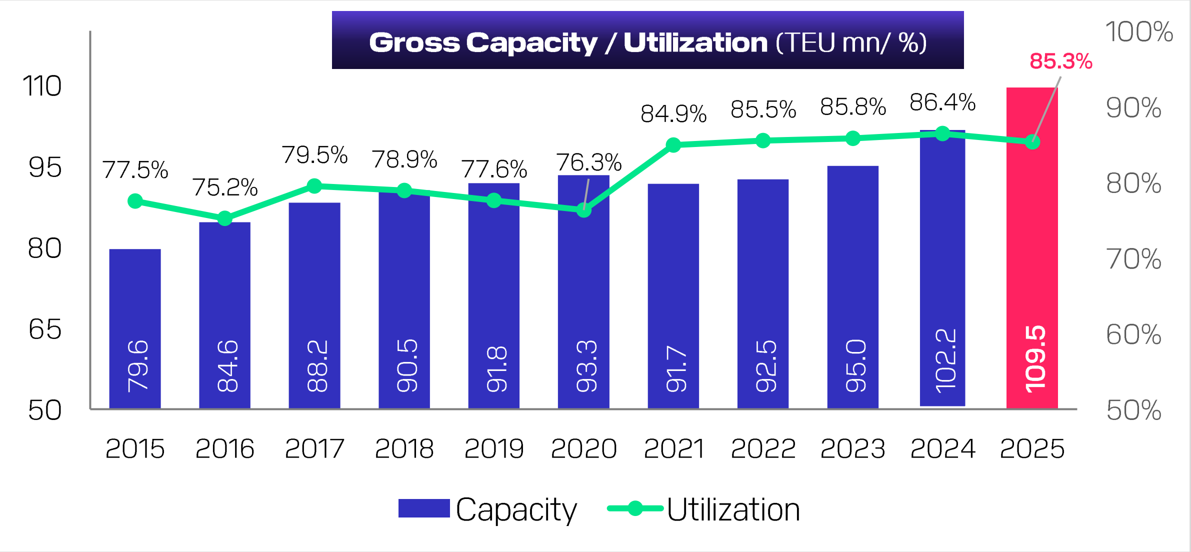


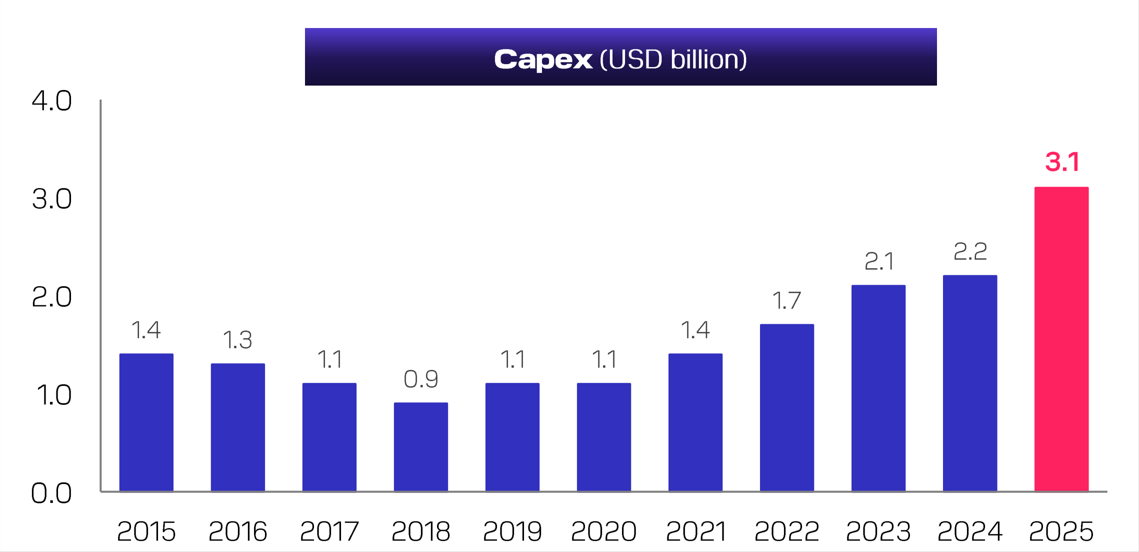


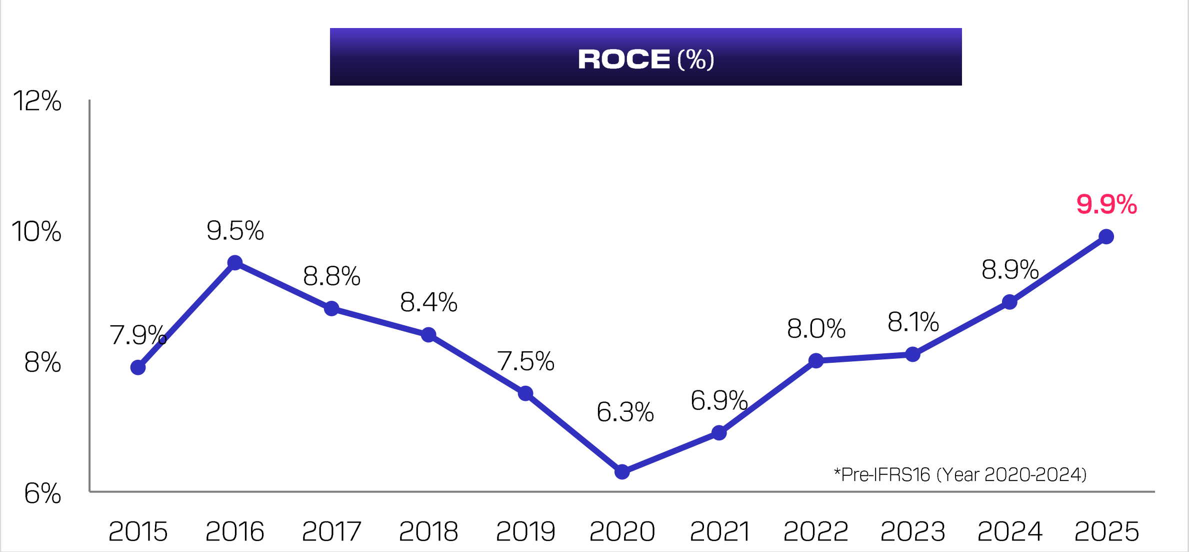


DP WORLD KEY METRICS (2015-2025)

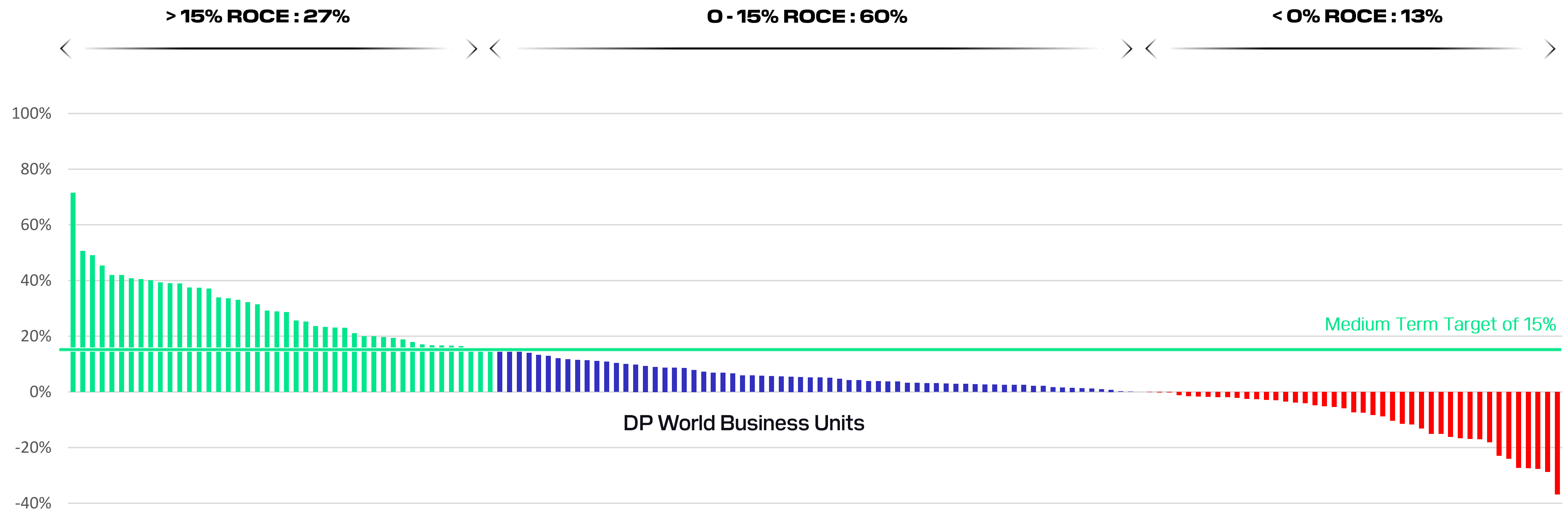








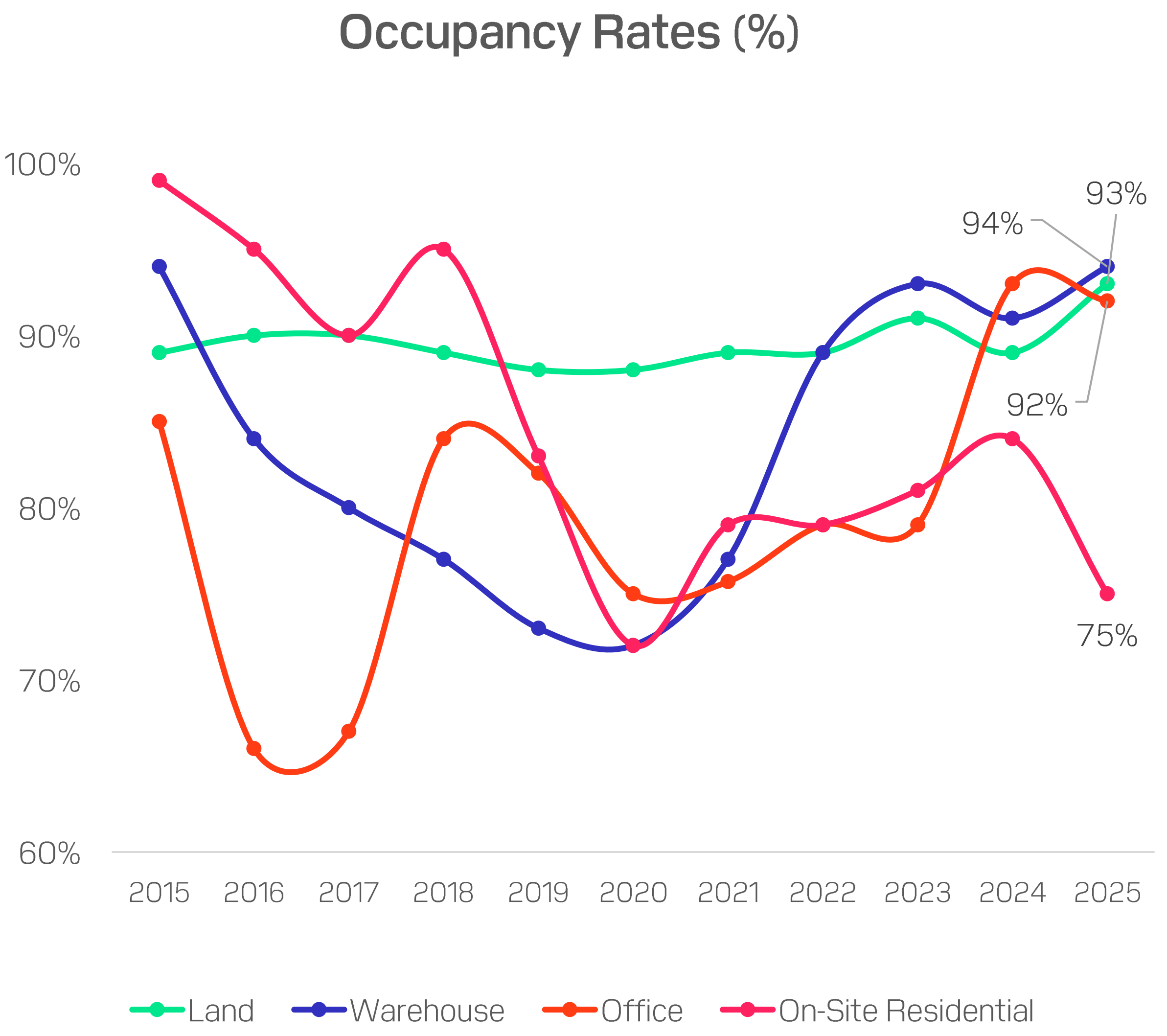
2025 RETURN ON CAPITAL EMPLOYED

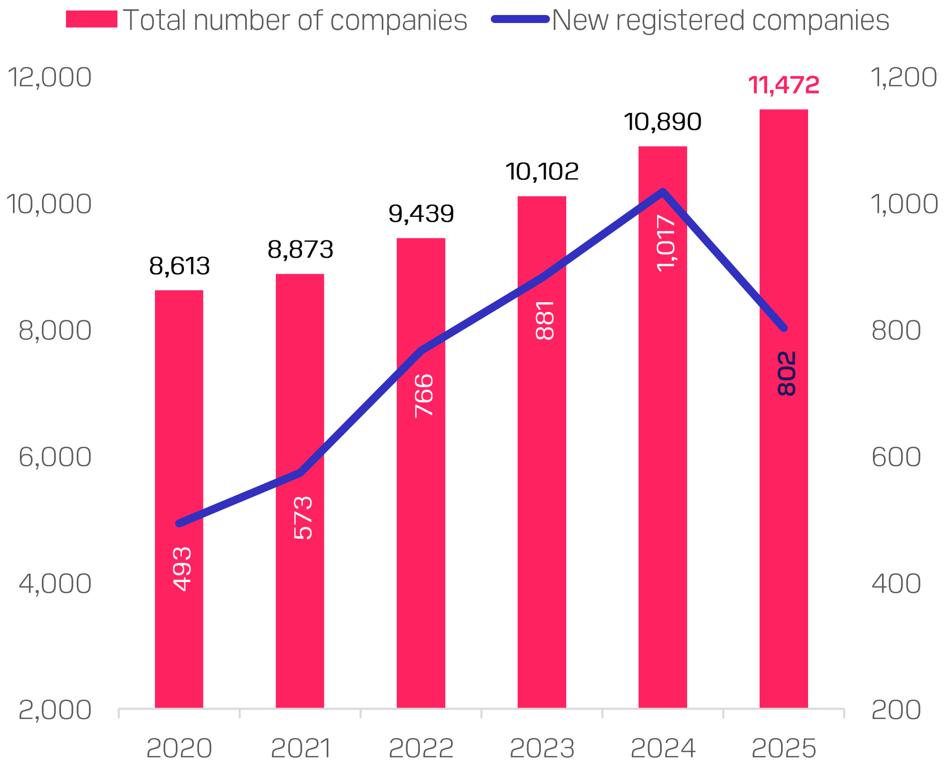


- ROCE was at 9.9%* in 2025 from 8.9* in 2024.
- The average life of our port concessions is approximately 32 years.
- We expect our ROCE to continue to increase as our portfolio matures.
- Newer operations or investment in pre-operational businesses reduces Group ROCE.
- Includes all DP World consolidated operations and our equity-accounted investees.

*Pre IFRS 16

UPDATE ON JEBEL ALI FREE ZONE





- Over 800 new companies registered during 2025.
- Total number of companies exceeds 11,450 (from over 1,000 new companies and 10,890 total in FY2024).

THANK YOU

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